

# Virtual Hedging for Critical & Strategic Metals: A Tutorial

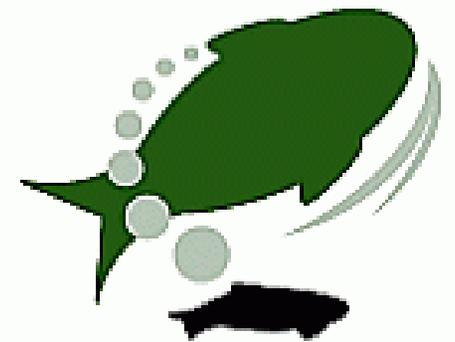
Washington DC, USA

October 22, 2009

Presented by John Kaiser

Rational Speculation Model: the Valuation of  
Pre-Production Resource Projects

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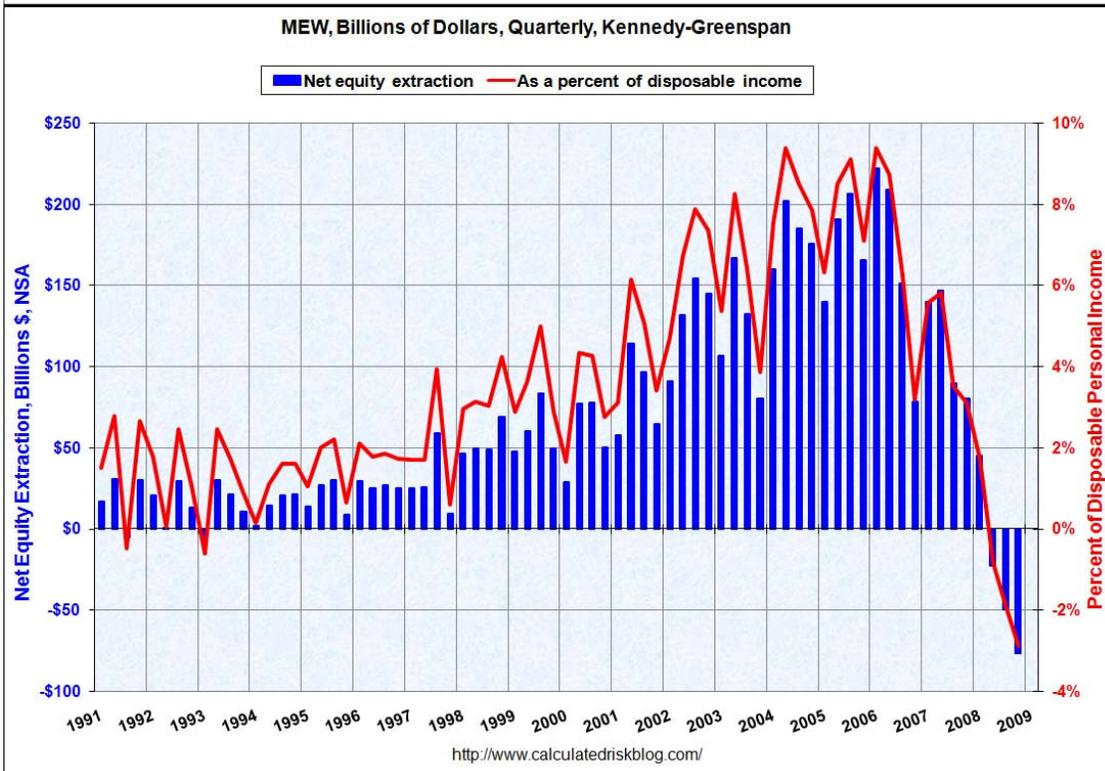
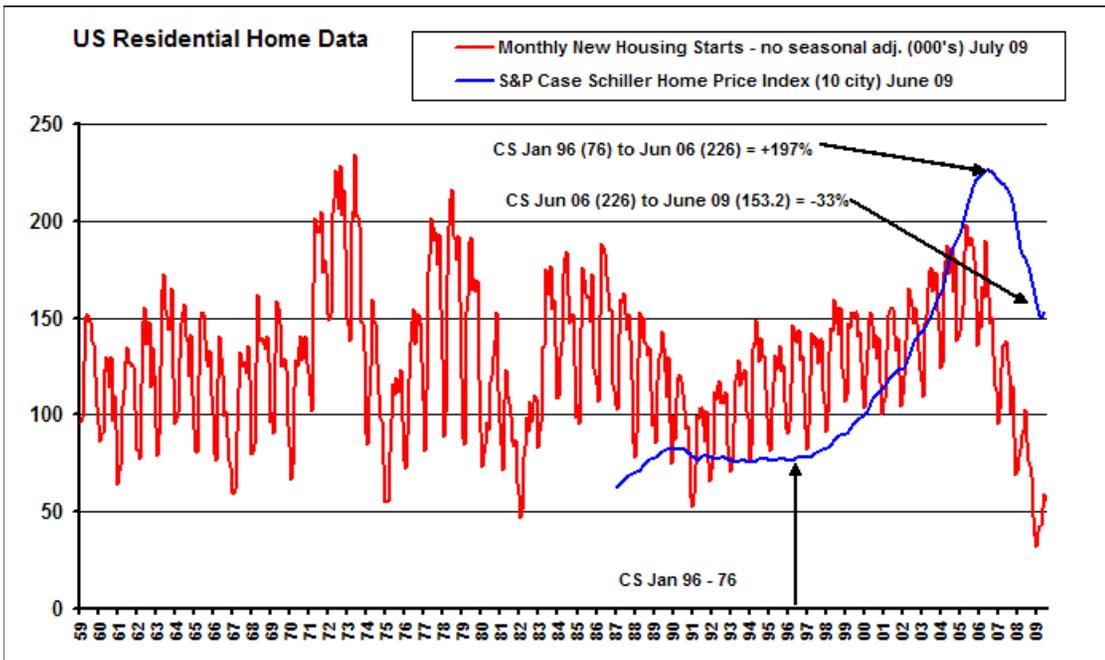
Kaiser Bottom-Fish

# **Three Crumbling Pillars**

- **Mortgage Securitization as Wealth Creation**
- **Globalization & the virtue of the China Price**
- **American Hegemony & the US Dollar as Global Reserve Currency**

## **Three Implications**

- **A rising real price for gold as investment demand responds to currency volatility, and higher real prices for raw materials as the yuan-dollar peg is abandoned**
- **Fragmentation of the Global Economy as environmental protectionism leads to geographically constrained economic zones**
- **Strategic Logic eclipses Economic Logic in the valuation of raw material assets as Security of Supply concerns escalate**



**Mortgage Securitization:**  
 Creating a Global Real Estate Bubble and a Consumption Boom by dissolving the traditional self-regulating relationship between lender and borrower. Game Over.



# The China Price

- Cheap Labor – urbanization of rural China and the dismantlement of state run enterprises
- No Health & Safety for Workers
- No environmental emission controls
- No Unions to secure medical or pension benefits
- US Dollar Peg: the devil's bargain of maintaining an undervalued yuan by bankrolling the US trade deficit through the accumulation of US treasury debt
- Piracy and Counterfeiting
- FDI: foreign direct investment and technology transfer

**Made in China and Packed with  
Pride in America**

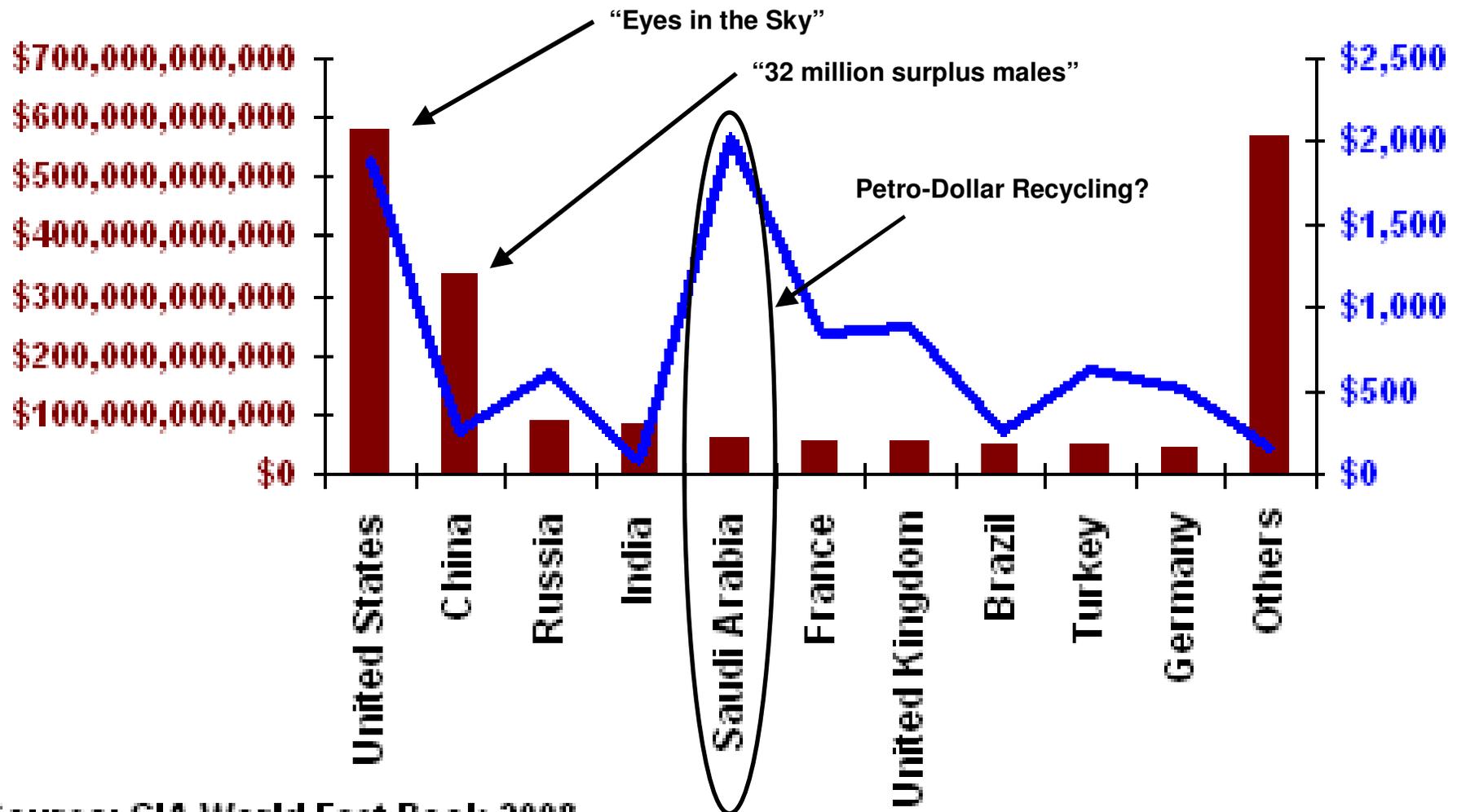


**Globalization  
wandering  
towards its  
extinction**



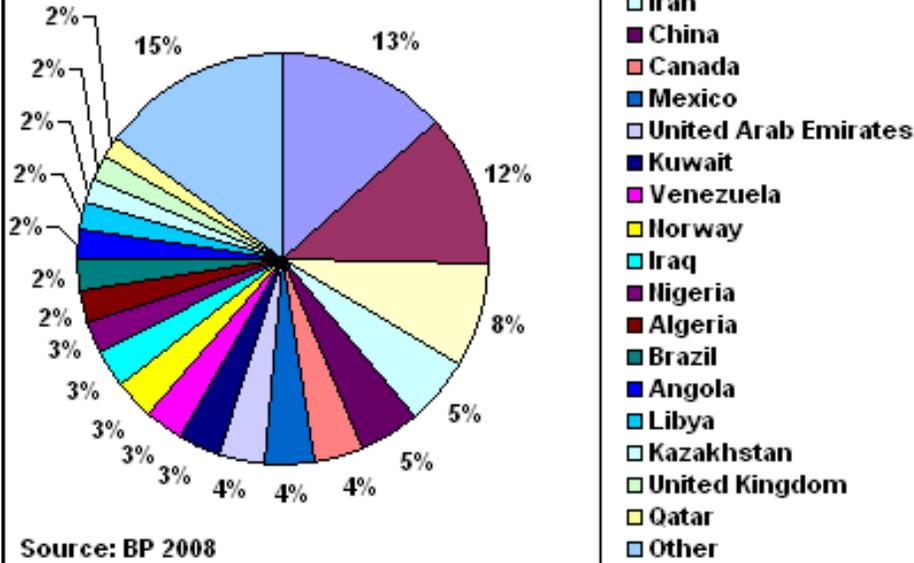
# Annual Military Expenditure (\$1.4 trillion)

■ Total Expenditure      — Per Capita Expenditure



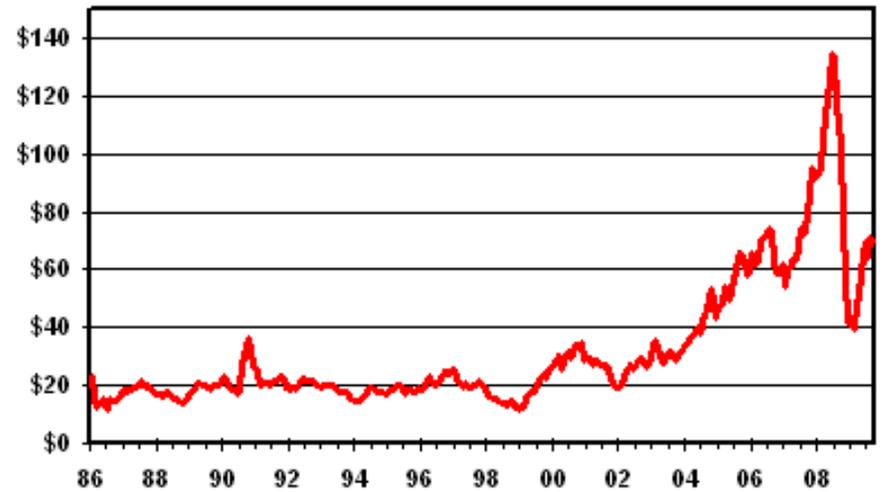
Source: CIA World Fact Book 2008

**Global Crude Oil Production**  
 2008 Total: 29.9 billion bbl  
 \$2.1 trillion at \$70 / bbl

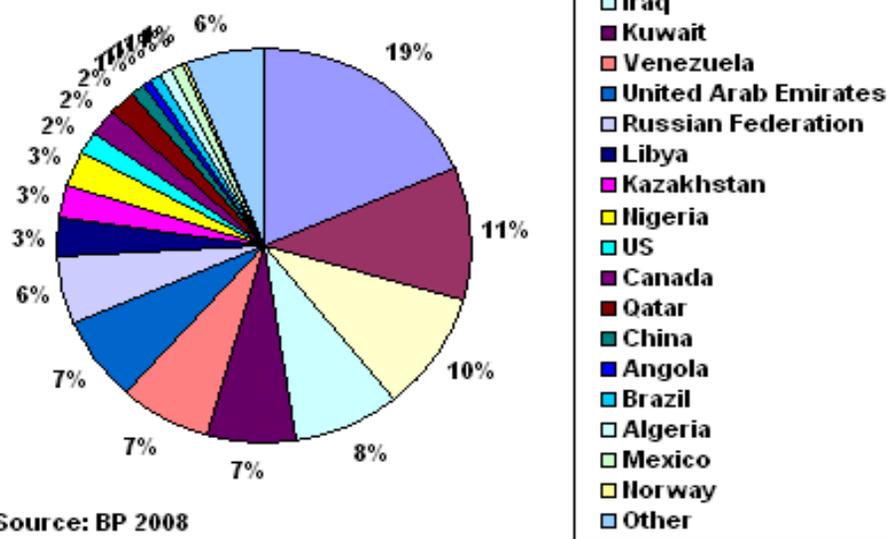


Source: BP 2008

**Monthly Average Prices**  
 US \$/barrel

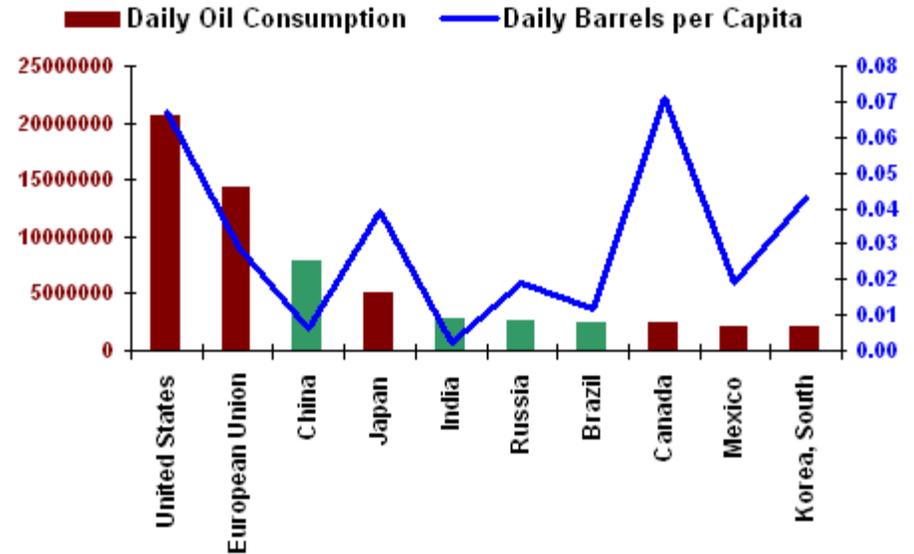


**Global Crude Oil Reserves**  
 2008 Total: 1.4 trillion bbls  
 \$98 trillion at \$70 / bbl



Source: BP 2008

**Daily Oil Consumption (85.2 million bbl global)**

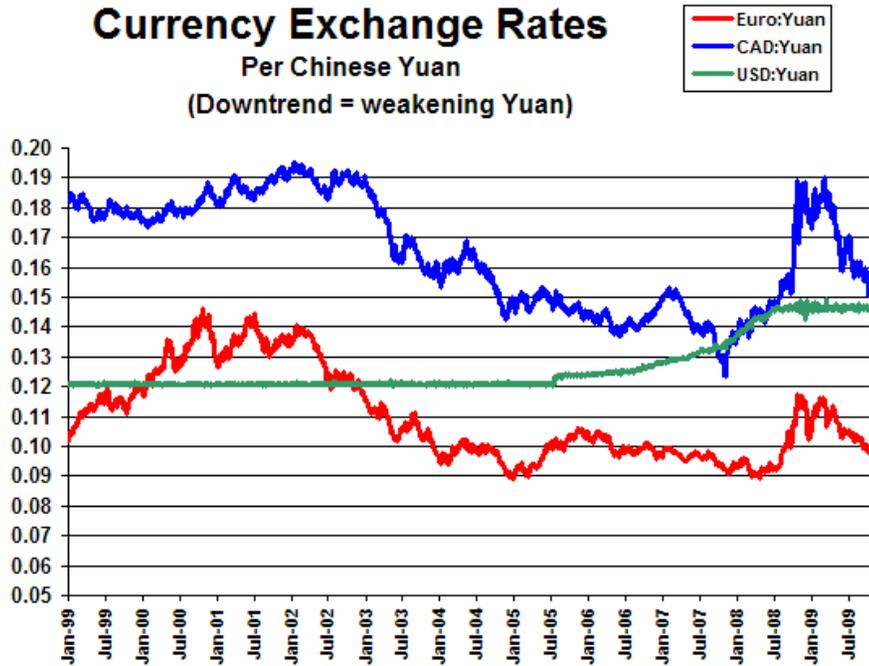


Source: CIA World Fact Book 2008

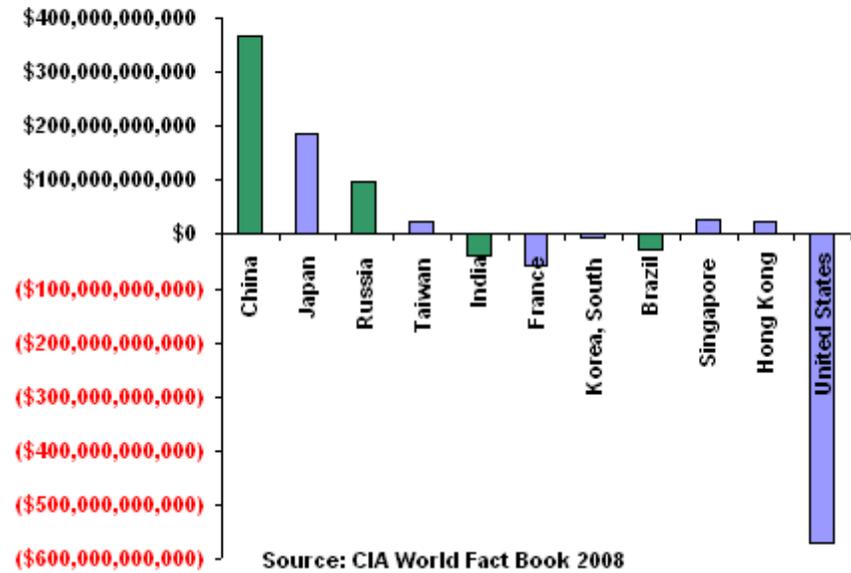
## Currency Exchange Rates

Per Chinese Yuan

(Downtrend = weakening Yuan)

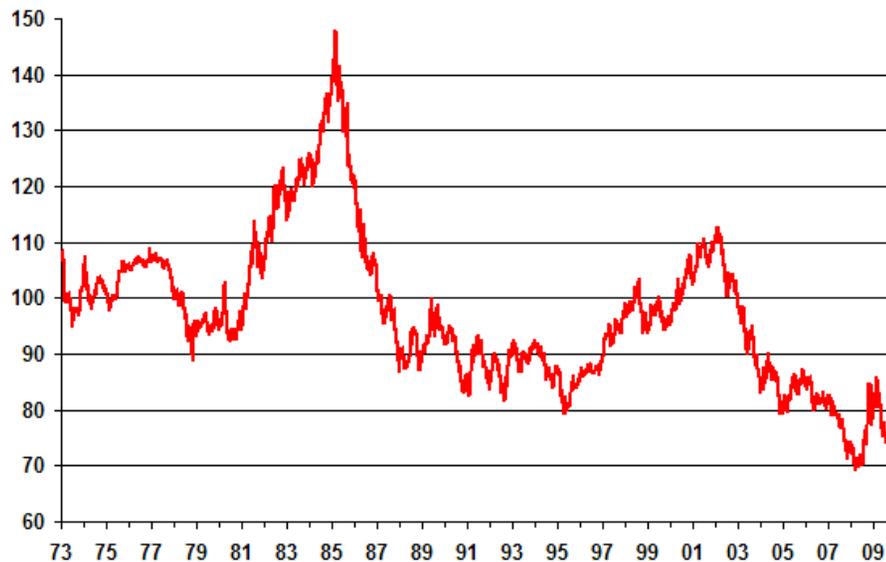


## Current Account Balance

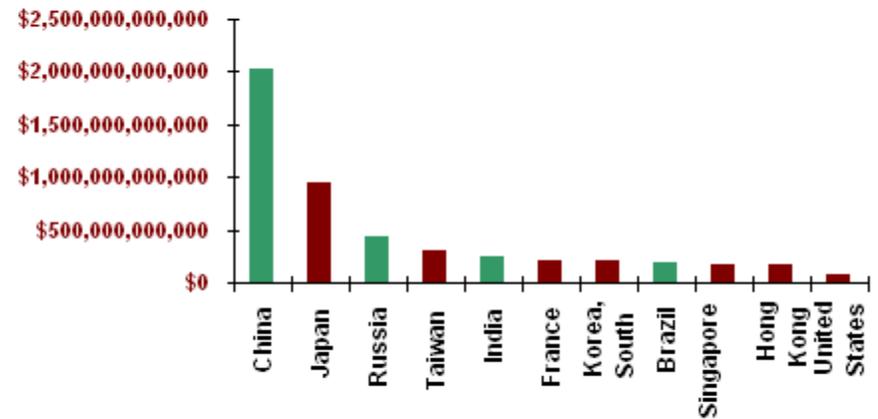


## US Dollar Major Currency Index

(Downtrend = weakening US \$)

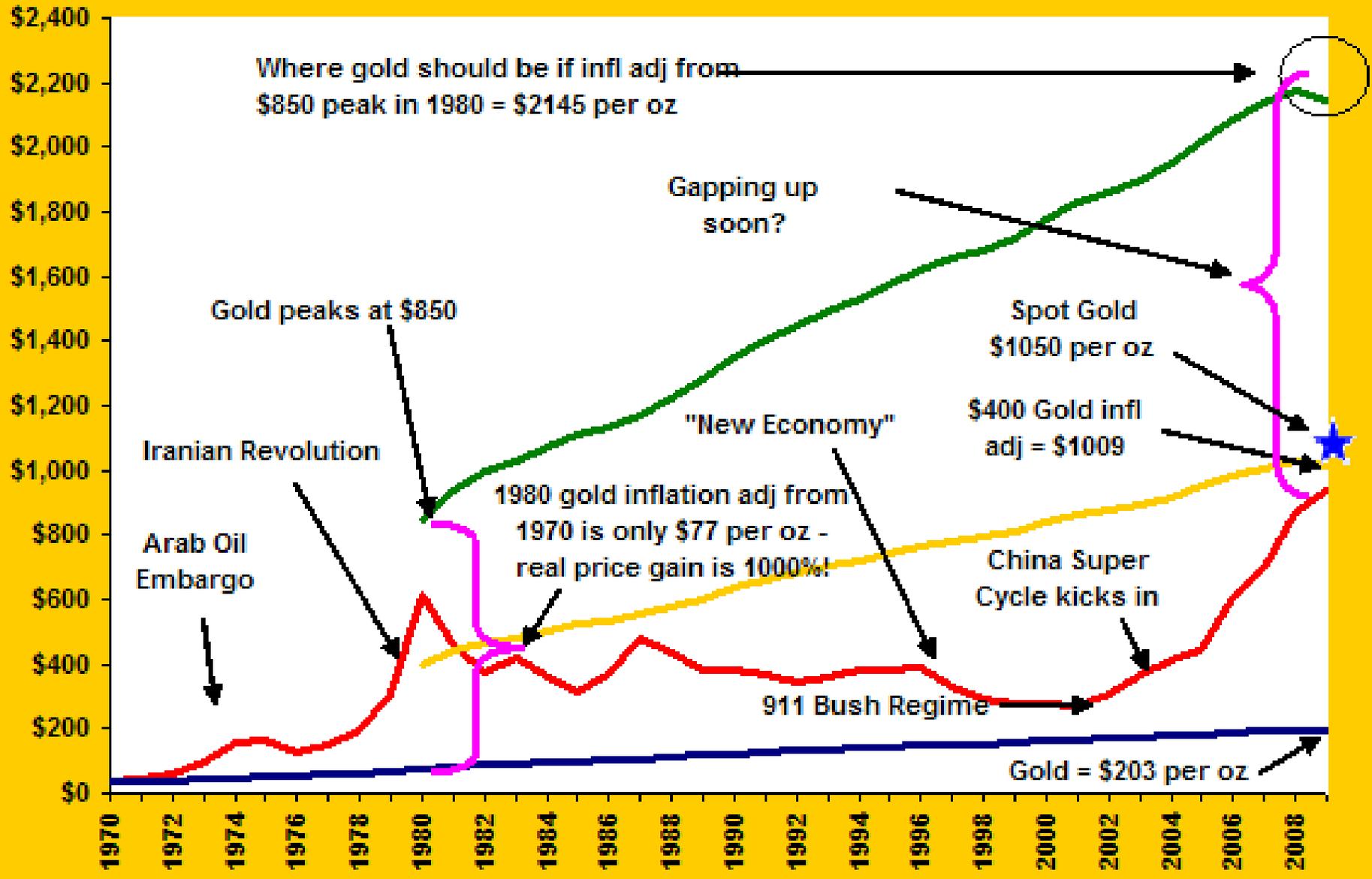


## Foreign Reserves including Gold



# Gold in Perspective

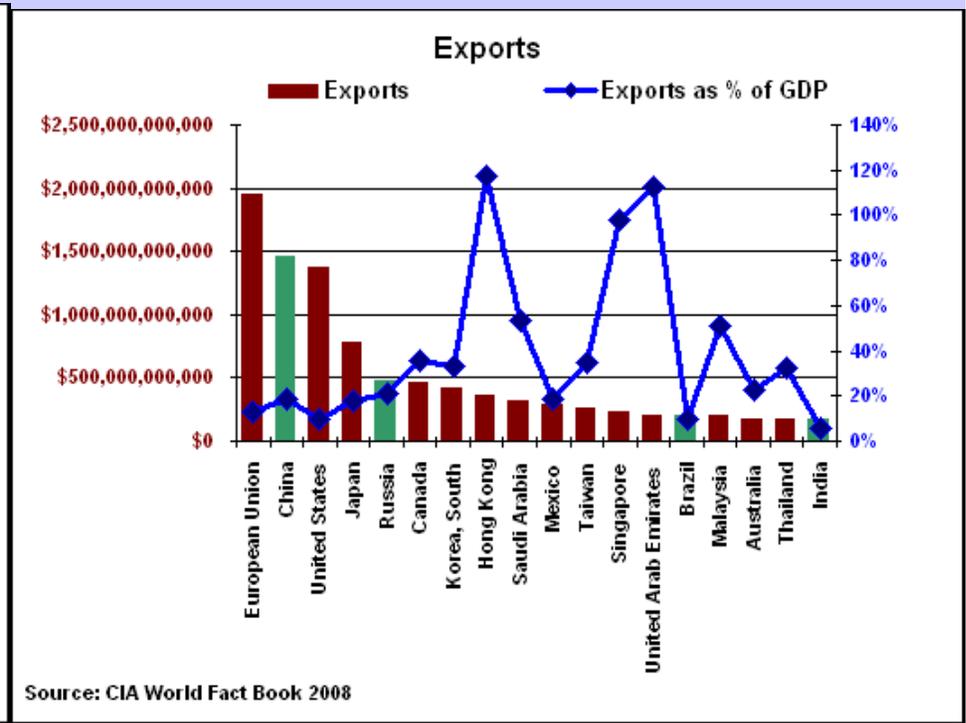
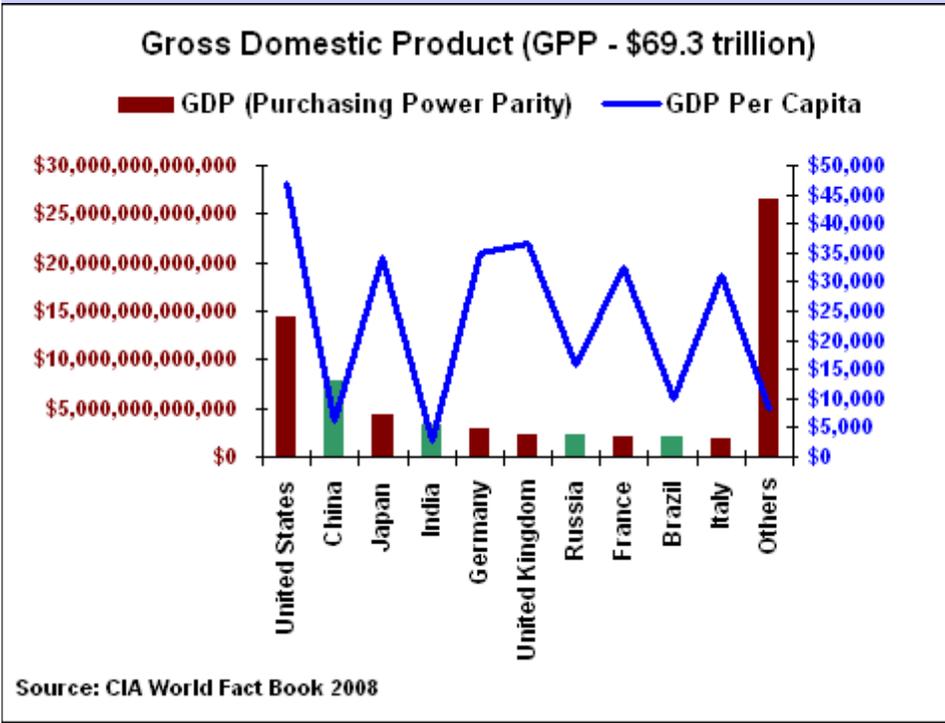
- Actual Average Annual Gold Price
- 1970 Base \$36 per oz inflation adjusted
- 1980 Base \$850 per oz inflation adjusted
- 1980 Base \$400 per oz inflation adjusted



**In a New World Order where military power is impotent, one-way trade in IOUs is no longer an option, and the China Price remains cheapest:**

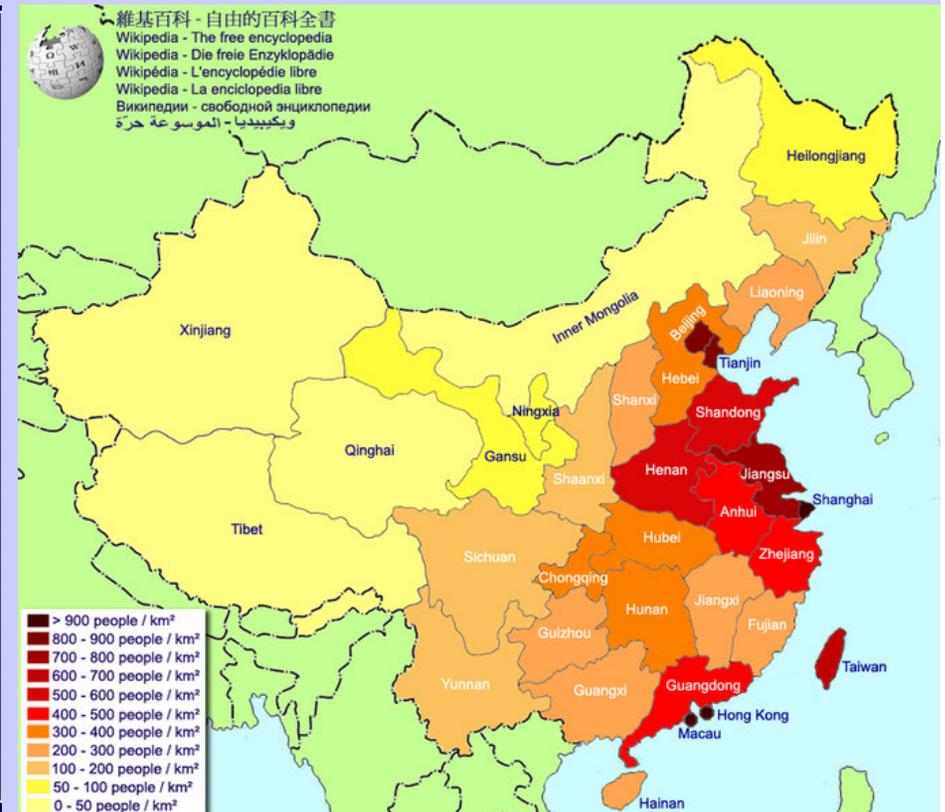
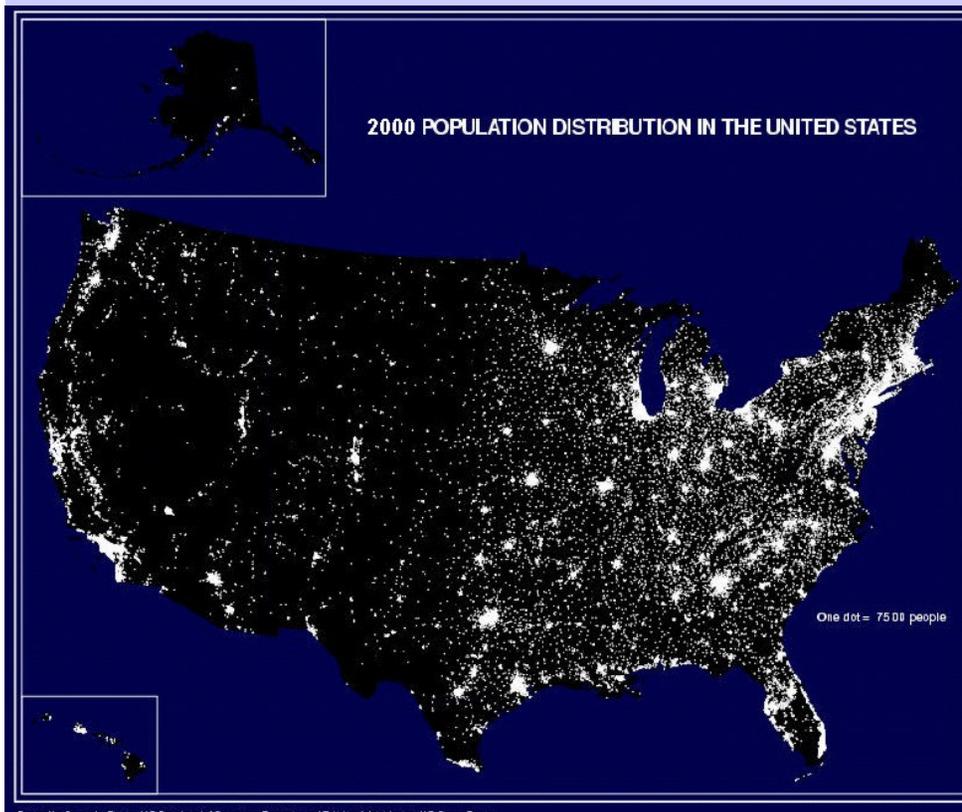
**What will Americans do that is of value to the rest of the world?**

**What will the Chinese do to keep their economy growing?**



# China's Solution: Borrow a chapter from American History

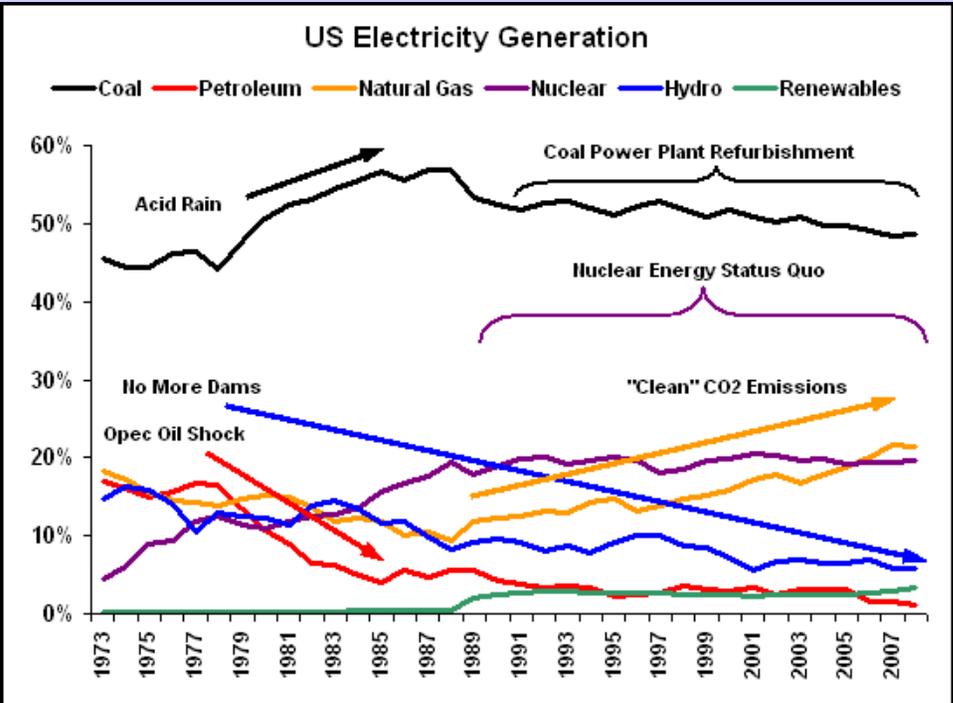
- Extend infrastructure into the hinterland to boost its domestic economy, reduce dependency on exports, and defuse the social tension between the coastal “haves” and the inland “have nots” – cost = \$585 billion
- Develop “clean” energy and transportation infrastructure so that China can enjoy its “manifest destiny” several decades from now.
- Gradually convert its US paper assets into title to hard assets around the world.
- Develop a powerful navy to control shipping lanes in the Australasian Triangle



# America's Solution: Transformative Infrastructure Renewal

- Footprint Consciousness as a response to the end of debt fueled consumption
- Repatriation of manufacturing through green protectionism – carbon trading
- Indebting future generations by creating legacy rather than looting for the benefit of boomers
- R&D boom in materials science and process engineering
- “Infrastructural” consumption by buying efficient, durable and lower impact goods while shunning “disposable” consumption
- Reduce oil dependency through electrification of transportation

American Society of Civil Engineers estimates \$1.6 trillion needed over next 5 years just for infrastructure maintenance!



# Footprint Consciousness & the Green Economy

## Footprint Reduction Strategies

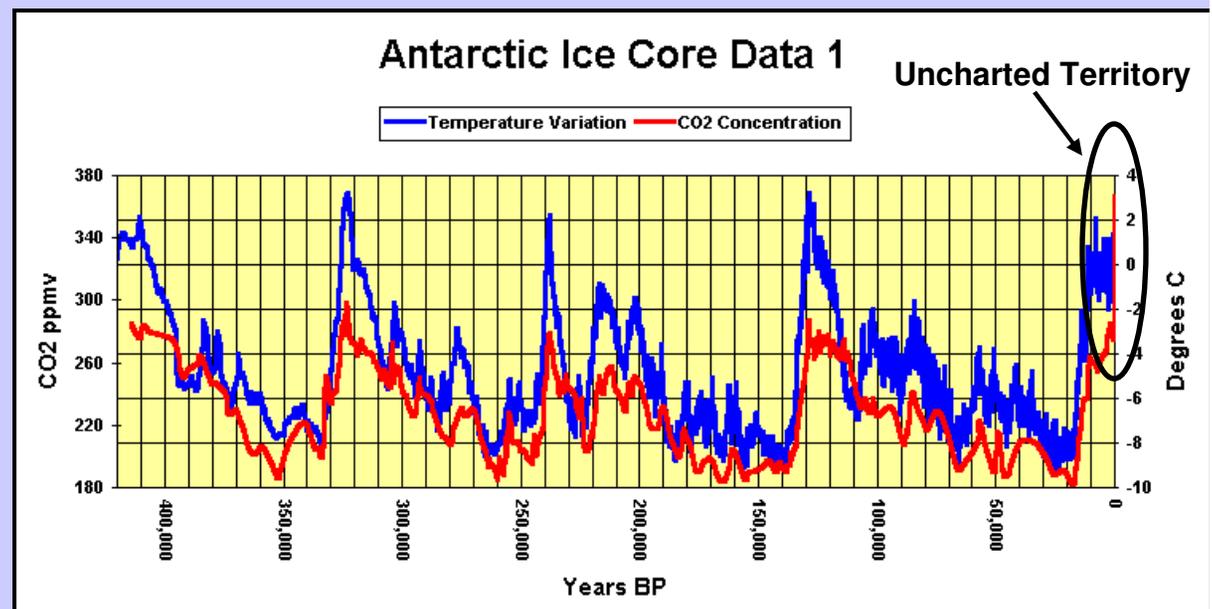
- Reduce
- Re-Use
- Repair
- Renewables
- Recycle
- Rethink
- Relearn

## Changing Me into Us

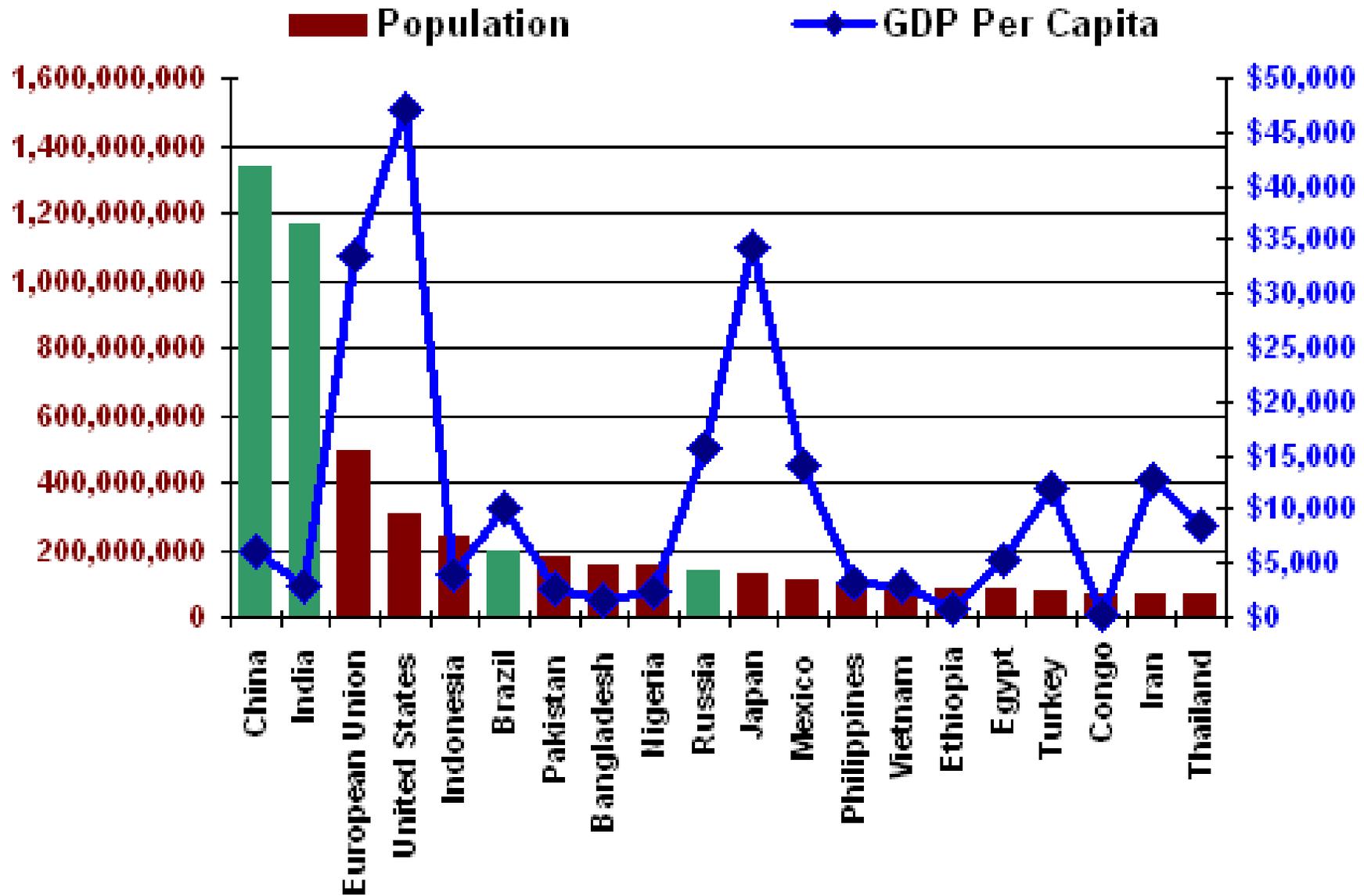
- Net Giver
- Zero Summer
- Net Taker

## Footprint Transformation Strategies

- Quality over quantity
- Durability
- Efficiency



# Population

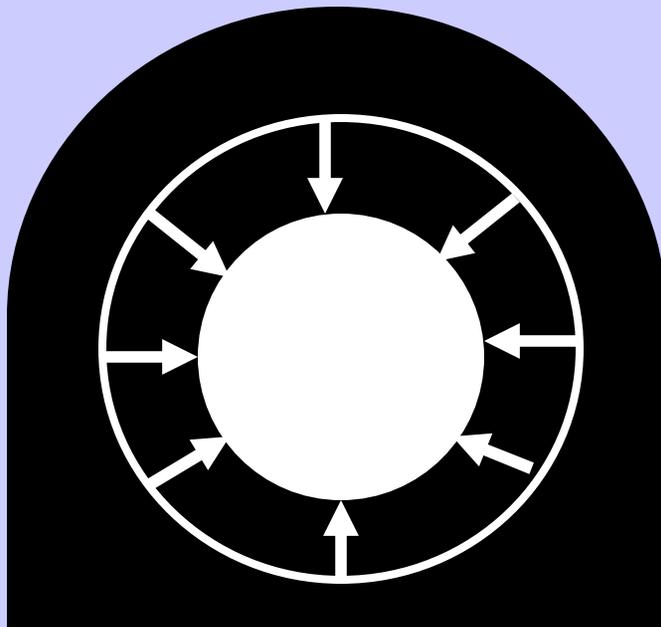


Source: CIA World Fact Book 2008

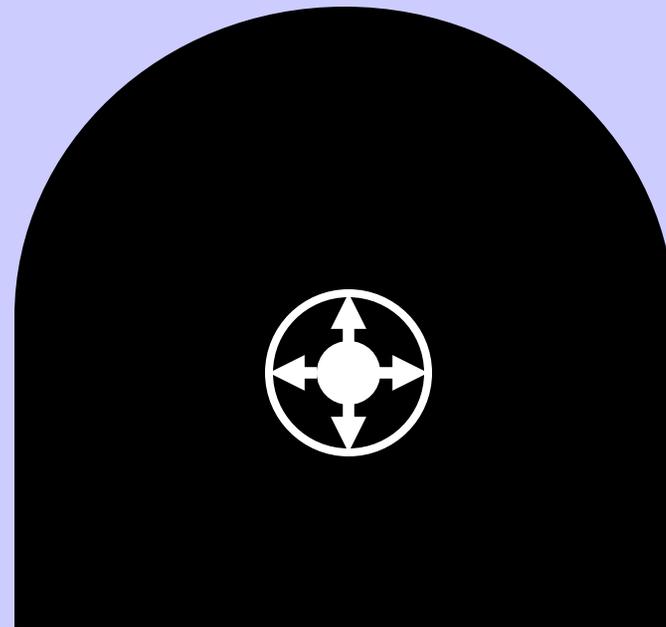
# A Matter of Perspective

Is your standard of living shrinking or growing?

Is your footprint growing or shrinking?

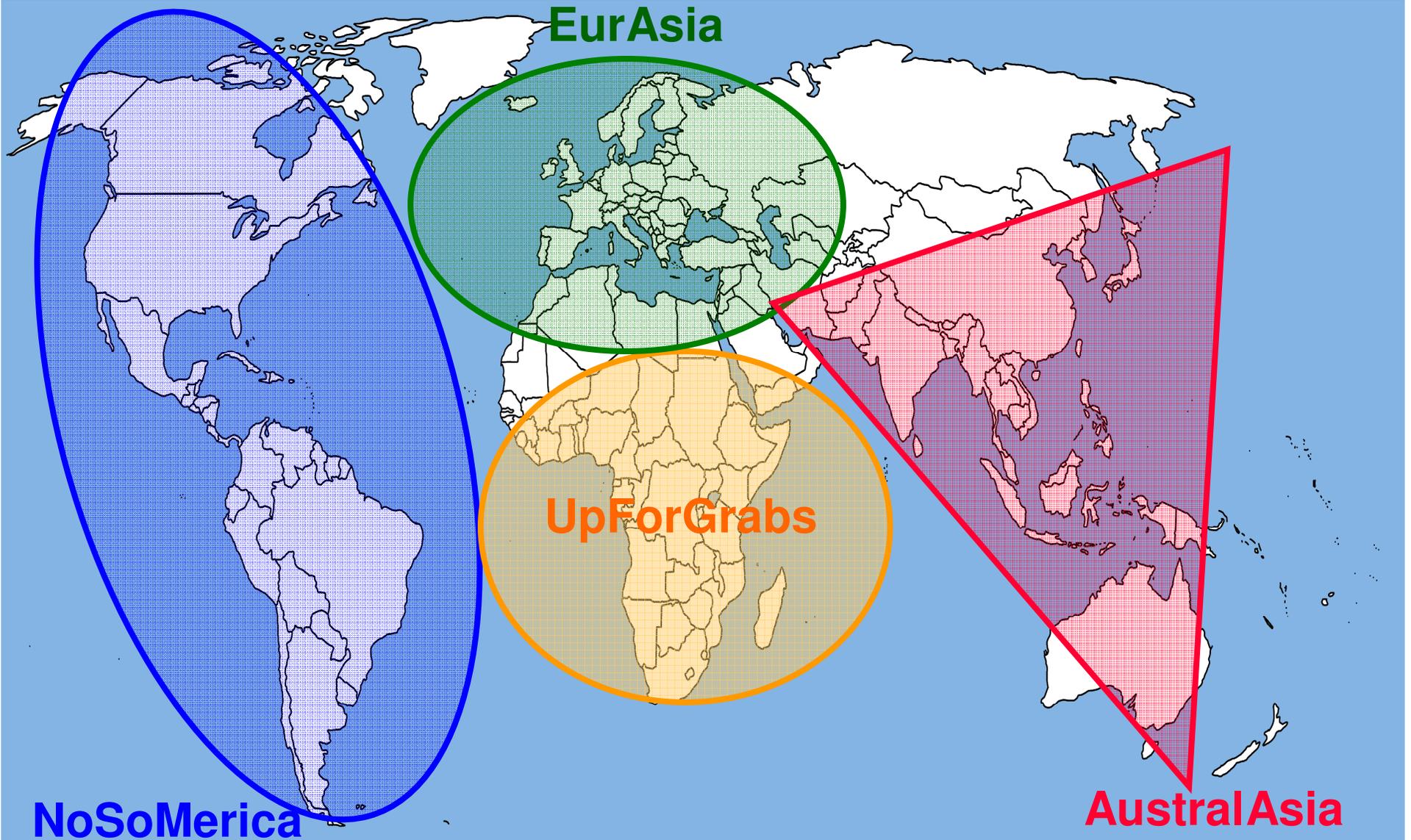


**1 Billion OECD**



**3 Billion BRIC**

# Post-Globalization Economic Zone Fragmentation



## **Implications of the Collapse of Globalization and the loss of US dollar reserve currency status for the global economy**

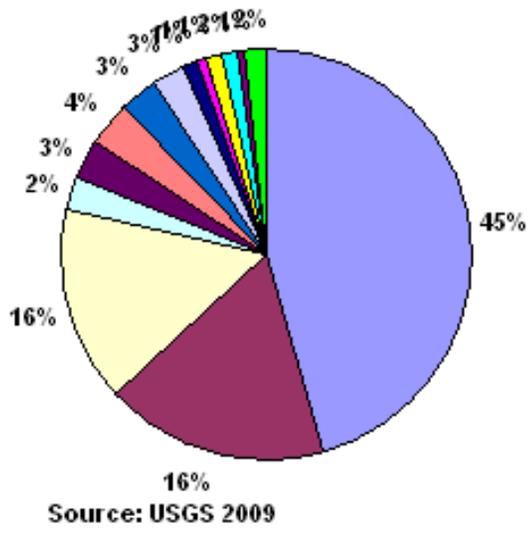
- **Price discovery through futures commodity markets becomes chaotic**
- **Cost structure in so far that self-sufficiency within a closed system has not been achieved becomes unpredictable**
- **Economic analysis involving discounted value of future cash flows becomes pure guesswork**
- **Central command decision-making seeks to shape order out of chaos**
- **The survivors will be those who have title to the means of production and security of supply with regard to the raw material inputs**
- **The global system will gravitate towards an equilibrium established through diverse and localized production**

# Economic vs Strategic Logic

- Is it a pure commodity play?
- Is there a security of supply problem in terms of limited geographical sources?
- Is the metal a critical but incremental input to downstream products with a substantially larger value?
- Could an unexpected supply glut expand market demand by encouraging aggressive product innovation and marketing with minimal negative impact on metal price?
- Would control of secure supply with surplus potential give a fabricator a competitive advantage in downstream products?
- If so, what strategic premium might such a project command?

**If strategic logic can come into play, add a strategic premium to the net present value of the project.**

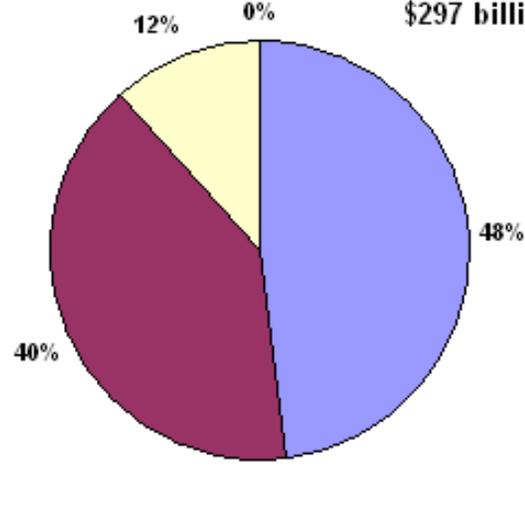
**Global Chromite Production**  
 2007 Total: 21.5 million tonnes  
 \$17 billion at \$0.90 / lb FeCr



- South Africa
- Kazakhstan
- India
- Turkey
- Zimbabwe
- Russia
- Brazil
- Finland
- Australia
- Iran
- China
- Pakistan
- Madagascar
- Oman

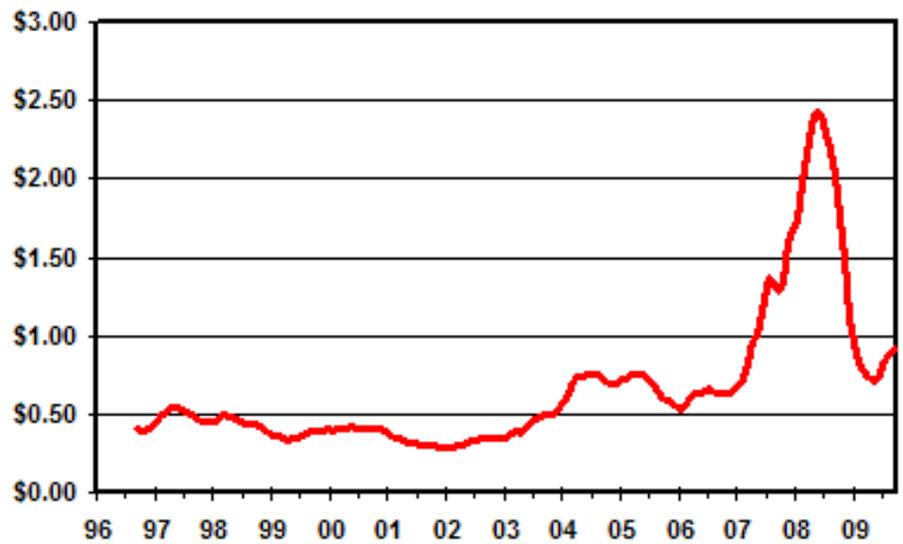
- Global reserve base “sufficient to meet conceivable demand for centuries” (USGS)
- China lacks chromite resource
- US has 54% import reliance
- No substitute for chromium in stainless steel production
- South Africa pushing to restrict chromite ore export, dominant producer of ferro chrome
- Kazakhstan unreliable supplier

**Global Chromite Resource**  
 2008 Total: 374 million tonnes  
 \$297 billion at \$0.90 / lb FeCr



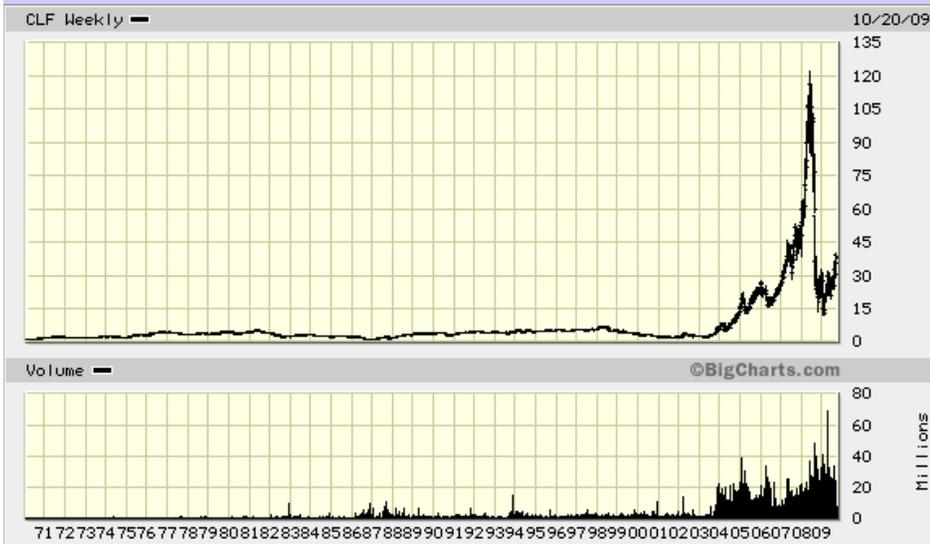
- Kazakhstan
- South Africa
- India
- United States

Monthly Average Prices  
 US \$/lb



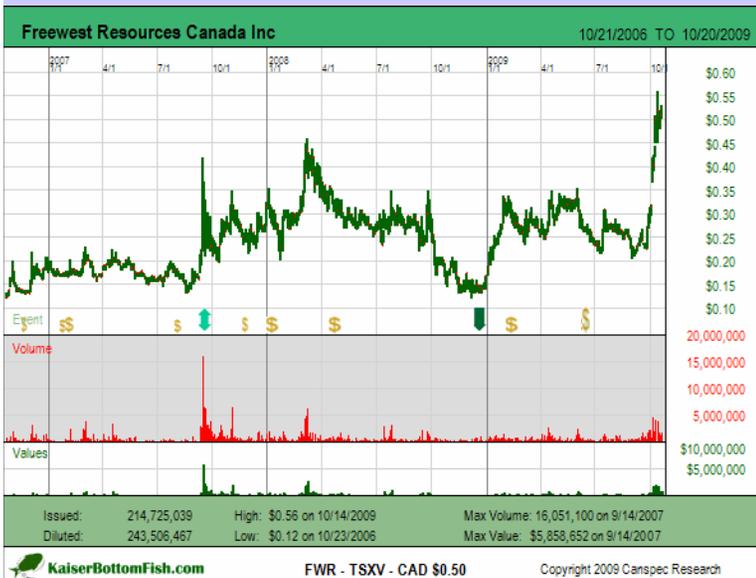
Source: USGS 2009

# Cliffs Natural Resources Inc



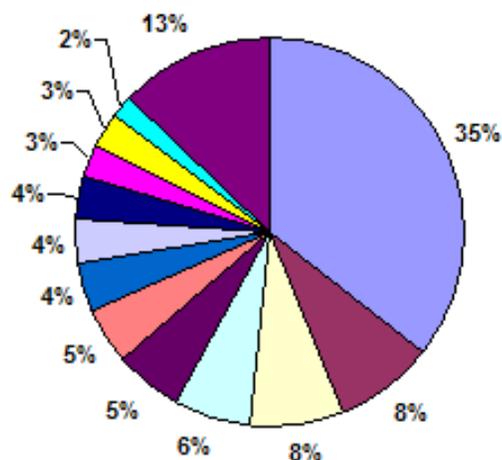
- NYSE listed producer of iron ore pellets and coking coal
- 2008 revenues of \$3.6 billion
- Significant NA operations
- Supplies US steelmakers
- Market capitalization of \$5 billion
- Invested \$5 million in Freewest to acquire 7% equity stake

# Freewest Resources Canada Inc



- TSXV listed resource exploration junior
- Zero revenues and no prospect of such
- Market cap of \$122 million
- Owns 100% of Black Thor chromite discovery and 40% of Big Daddy in northern Ontario
- 100 million tonne open-pit table footprint, grade range 25%-45%, below South African standard
- Estimated \$1.5 billion capital cost
- Subject of hostile paper bid by other junior

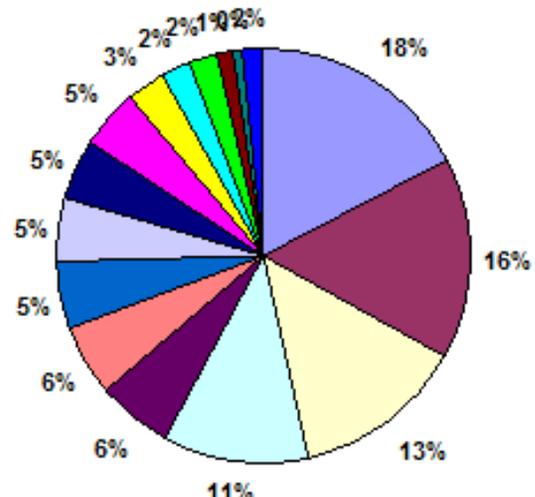
**Global Copper Production**  
2008e Total: 35 billion lbs  
\$70 billion at \$2.00 / lb



Source: USGS 2009

- Chile
- United States
- Peru
- China
- Australia
- Russia
- Indonesia
- Canada
- Zambia
- Kazakhstan
- Poland
- Mexico
- Others

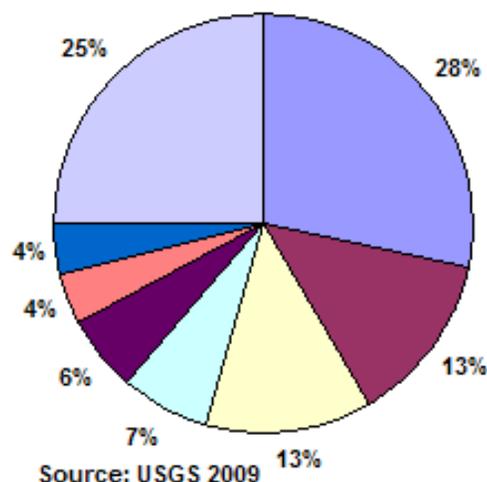
**Global Nickel Production**  
2008e Total: 3.5 billion lbs  
\$21 billion at \$6.00 / lb



Source: USGS 2009

- Russia
- Canada
- Indonesia
- Australia
- New Caledonia
- Philippines
- China
- Cuba
- Brazil
- Colombia
- Dominican Republic
- South Africa
- Botswana
- Venezuela
- Zimbabwe
- Others

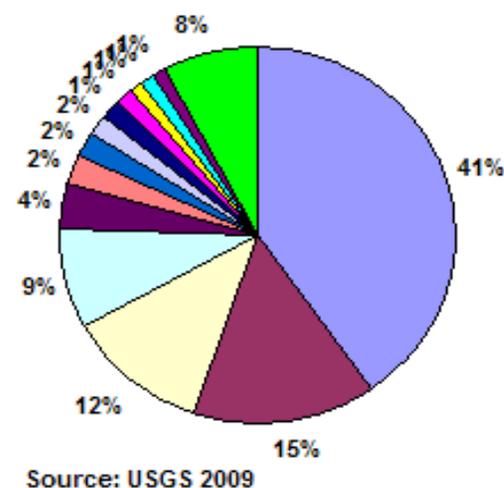
**Global Zinc Production**  
2008 Total: 25 billion lbs  
\$16 billion at \$0.65 / lb



Source: USGS 2009

- China
- Australia
- Peru
- United States
- Canada
- Mexico
- Kazakhstan
- Others

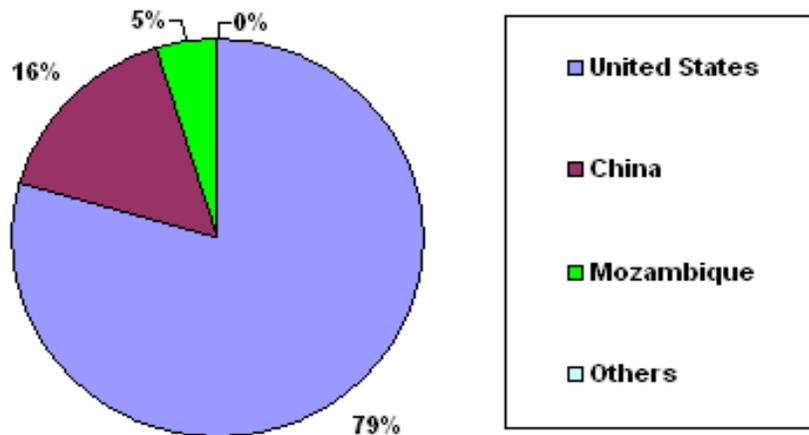
**Global Lead Production**  
2008e Total: 8.4 billion lbs  
\$5.5 billion at \$0.65 / lb



Source: USGS 2009

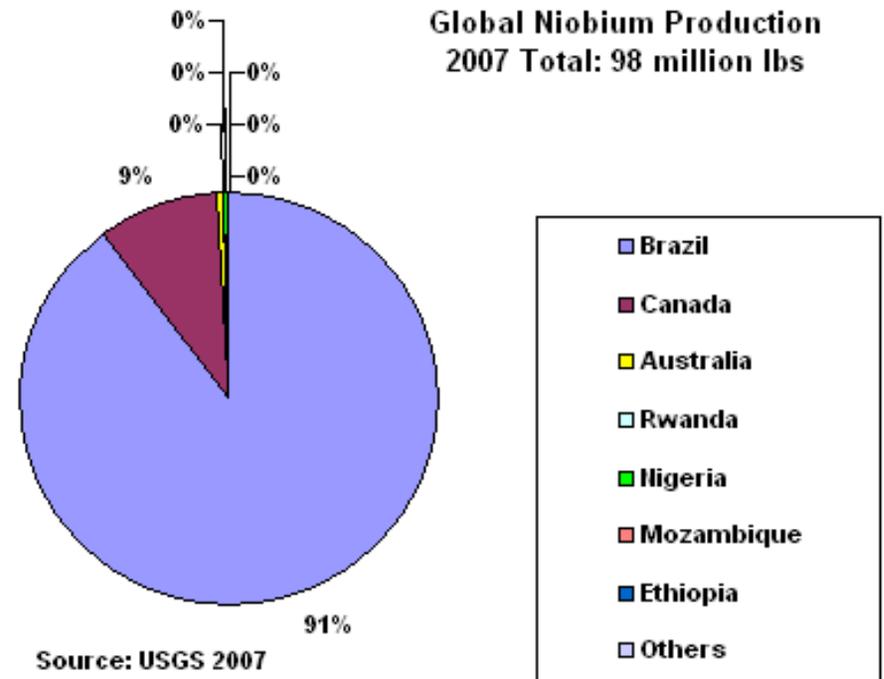
- China
- Australia
- United States
- Peru
- Mexico
- Canada
- India
- Sweden
- Ireland
- Poland
- South Africa
- Kazakhstan
- Morocco
- Others

**Global Beryllium Production**  
2007e Total: 278,000 lbs



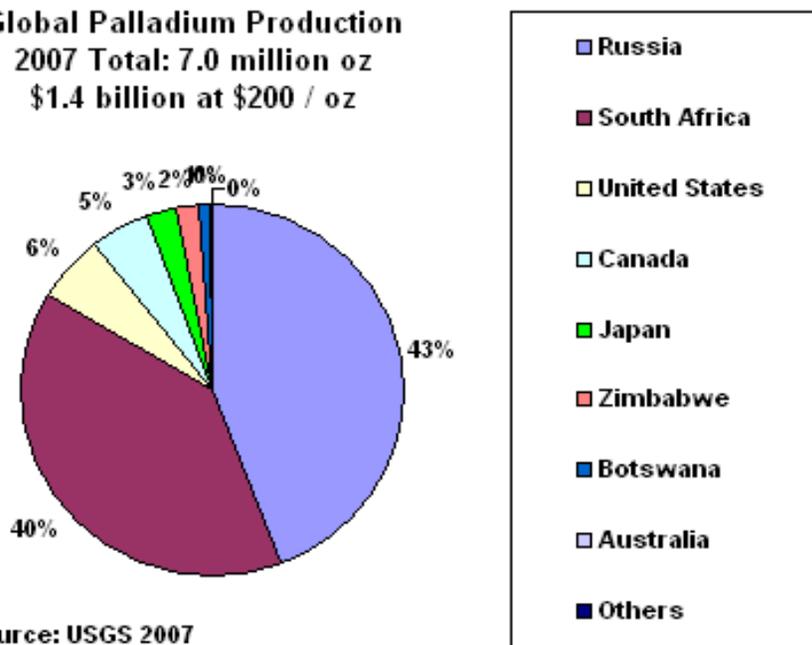
Source: USGS 2008

**Global Niobium Production**  
2007 Total: 98 million lbs



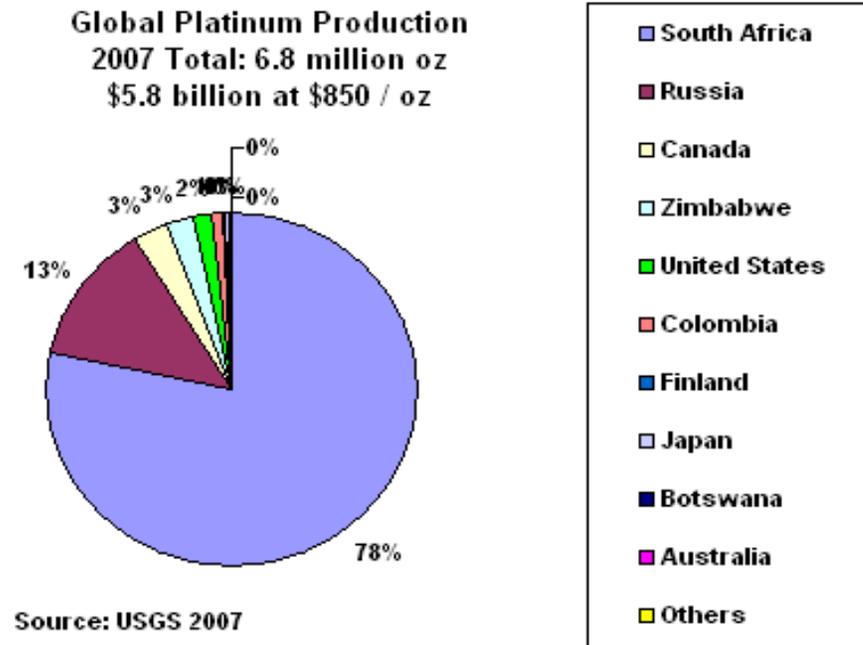
Source: USGS 2007

**Global Palladium Production**  
2007 Total: 7.0 million oz  
\$1.4 billion at \$200 / oz



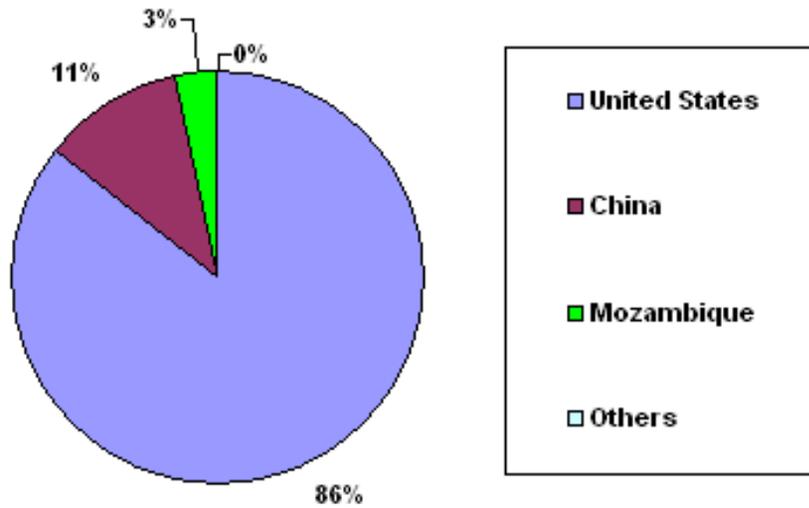
Source: USGS 2007

**Global Platinum Production**  
2007 Total: 6.8 million oz  
\$5.8 billion at \$850 / oz



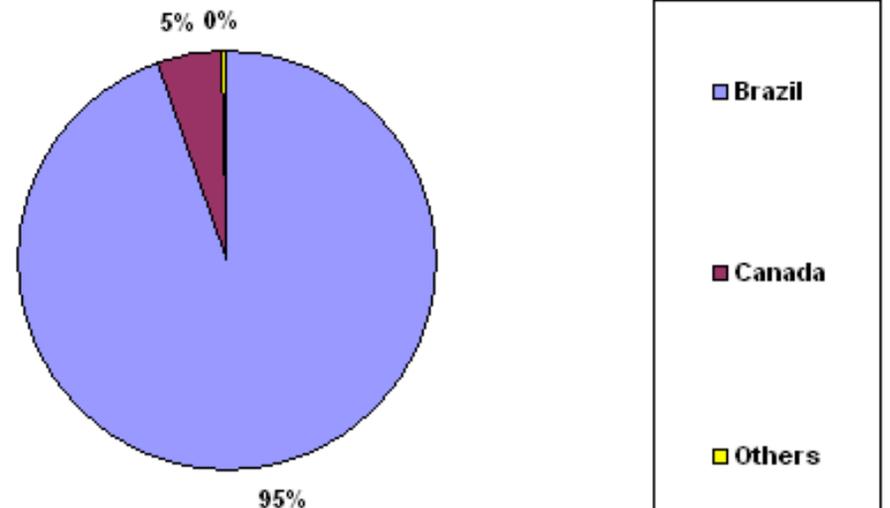
Source: USGS 2007

**Global Beryllium Production**  
 2008e Total: 400,000 lbs  
 \$71 million at \$177 / lb



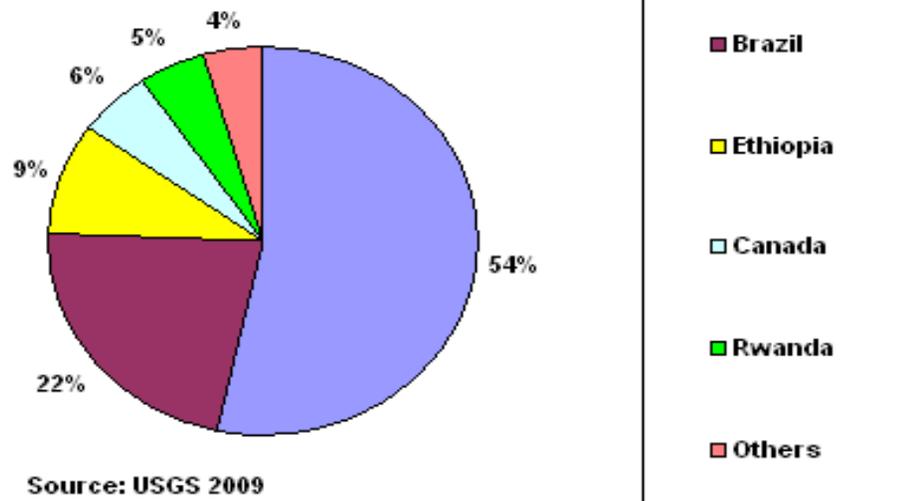
Source: USGS 2009

**Global Niobium Production**  
 2008e Total: 133 million lbs  
 \$2.7 billion at \$20 / lb



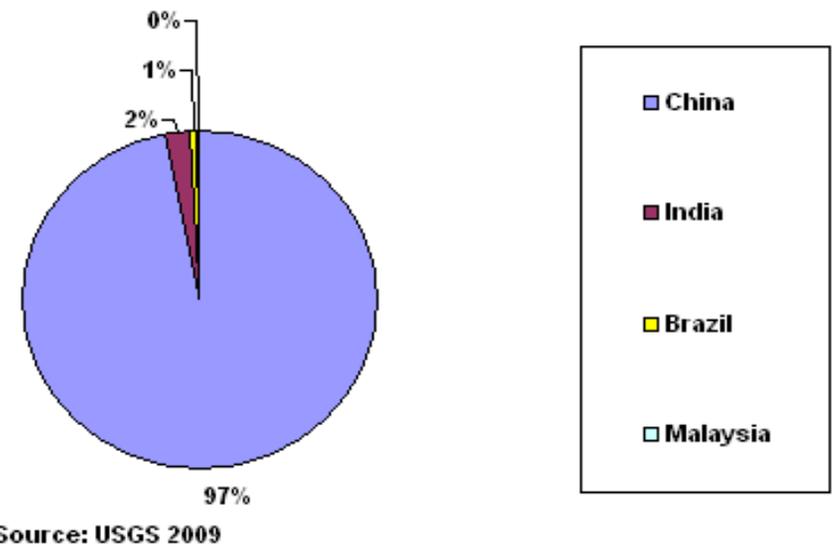
Source: USGS 2009

**Global Tantalum Production**  
 2008e Total: 1.8 million lbs  
 \$72 million at \$40 / lb



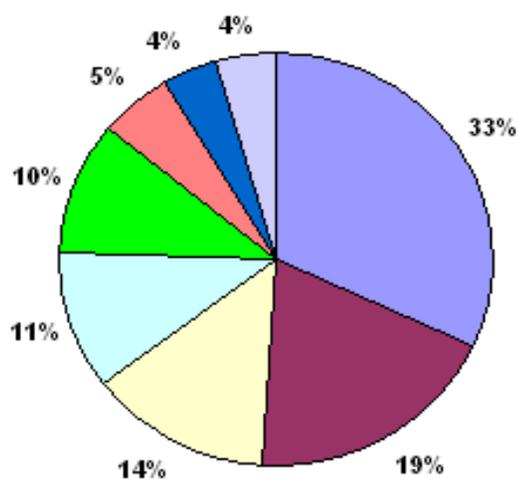
Source: USGS 2009

**Global Rare Earth Oxide Production**  
 2008e Total: 273 million lbs



Source: USGS 2009

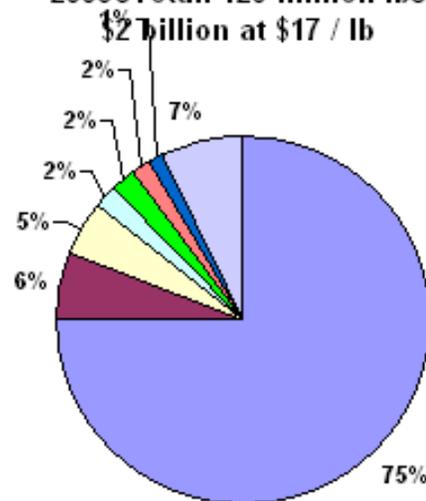
**Global Gallium Production**  
2007 Total: 406,000 lbs



Source: USGS 2007

- China
- Germany
- Kazakhstan
- Japan
- Russia
- Ukraine
- Hungary
- Slovakia

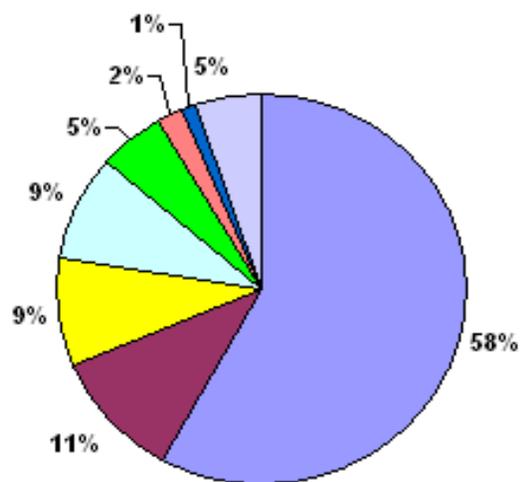
**Global Tungsten Production**  
2008e Total: 120 million lbs  
\$2 billion at \$17 / lb



Source: USGS 2009

- China
- Russia
- Canada
- Austria
- Bolivia
- Portugal
- North Korea
- Others

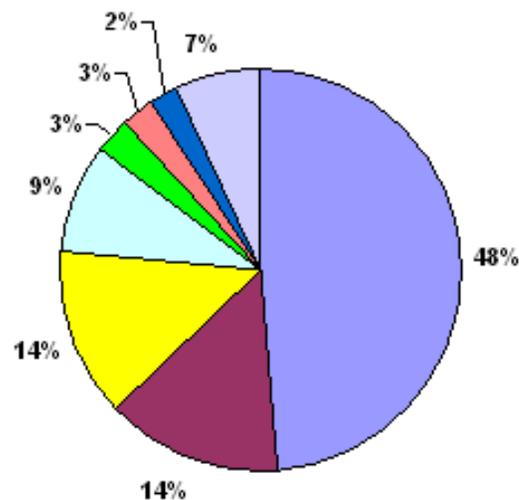
**Global Indium Refinery Production**  
2008e Total: 1.25 million lbs  
\$325 million at \$260 / lb



Source: USGS 2009

- China
- Japan
- Korea
- Canada
- Belgium
- Russia
- Peru
- Others

**Global Rhenium Production**  
2008e Total: 125,000 lbs  
\$375 million at \$3,000 / lb



Source: USGS 2009

- Chile
- Kazakhstan
- United States
- Peru
- Canada
- Russia
- Armenia
- Others

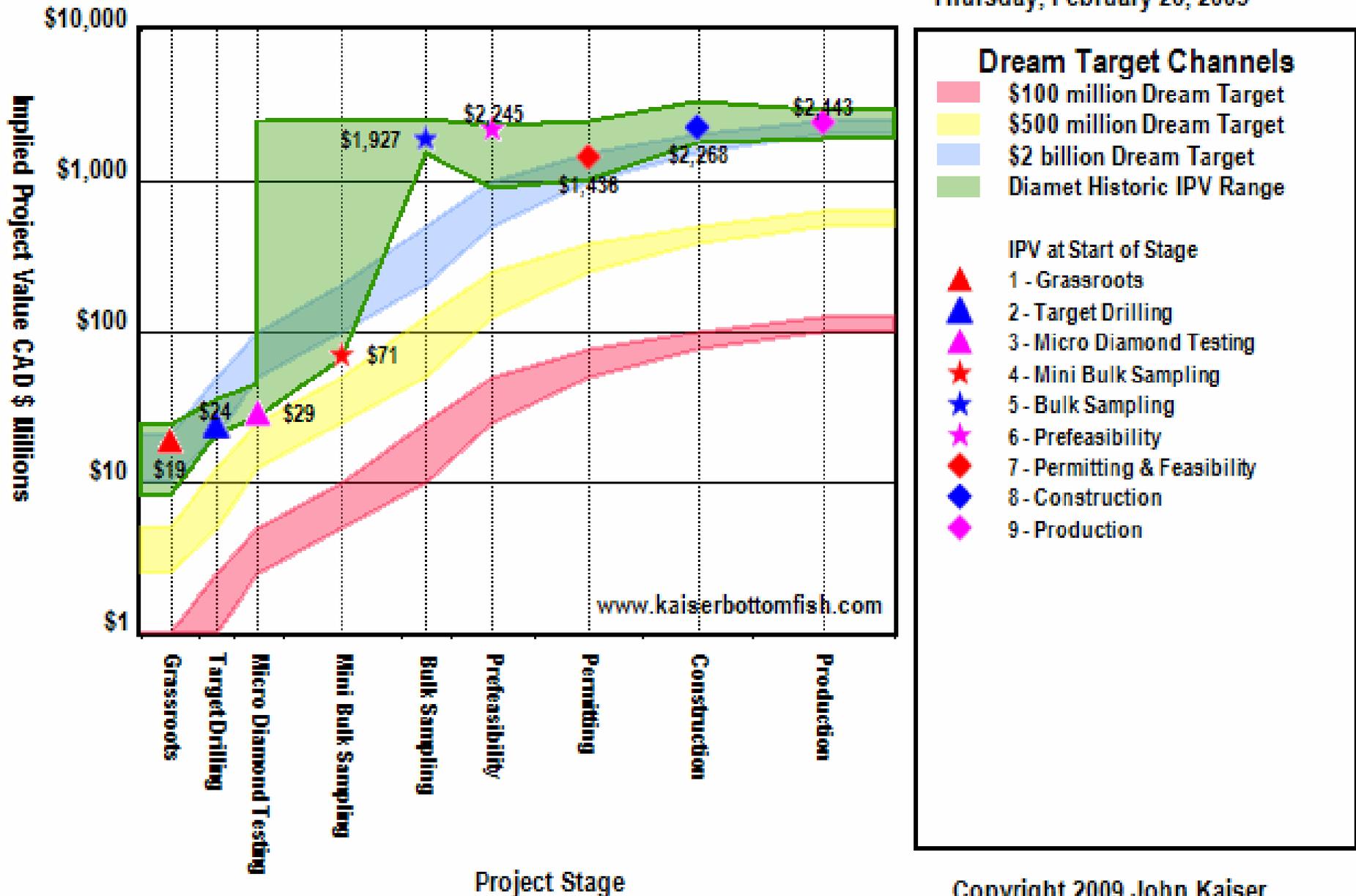
# Diamond Industry Example

- Initially De Beers controlled rough diamond supply through CSO cartel
- In 1980's Ashton develops own diamond supply channel for Argyle production
- During 1990's additional supply channels that evade the CSO emerge via conflict diamonds from Angola/Sierra Leone, Russian destocking after Soviet Union collapse, and discovery of major diamond deposits in Canada: De Beers abandons cartel
- Kimberley Process emerges to neutralize "blood diamond" controversy and pre-empt synthetic diamonds by requiring source certification
- Diamond Supply Chain: \$8 billion for rough, \$12 billion for polished, \$60 billion at retail counter – seizing the markup from polished to retail becomes the target for producers and retailers
- Downstream retailers such as Tiffany swim upstream and do offtake deals to secure certain diamond supply in exchange for major equity investments in Aber (Diavik) and Tahera (Jericho), but strategy fails due to special circumstances
- BHP Billiton develops own downstream marketing channel and buys out minority partner Dia Met for \$2.2 billion implied value
- Rio Tinto buys out Ashton to obtain Argyle marketing channel for Diavik production
- Aber buys out Harry Winston luxury retailer but this strategy has not yet paid off for special reasons
- Mountain Province renegotiates joint venture with De Beers on Gahcho Kue to secure diamond marketing rights and thus packages itself up for buyout by upstream or downstream members of supply chain
- De Beers is the only major producer not to wander downstream, but has settled US anti-trust and civil lawsuits related to its old industrial diamond conspiracy with GE, and has opened De Beers luxury retail outlets, so perhaps it is just a matter of time, especially when the major diamond mines deplete in 10 years.

**Because the diamond is an end in itself, it makes more sense for producers to wander downstream than retailers to wander upstream.**

# Ekati Exploration Cycle (Time Bound)

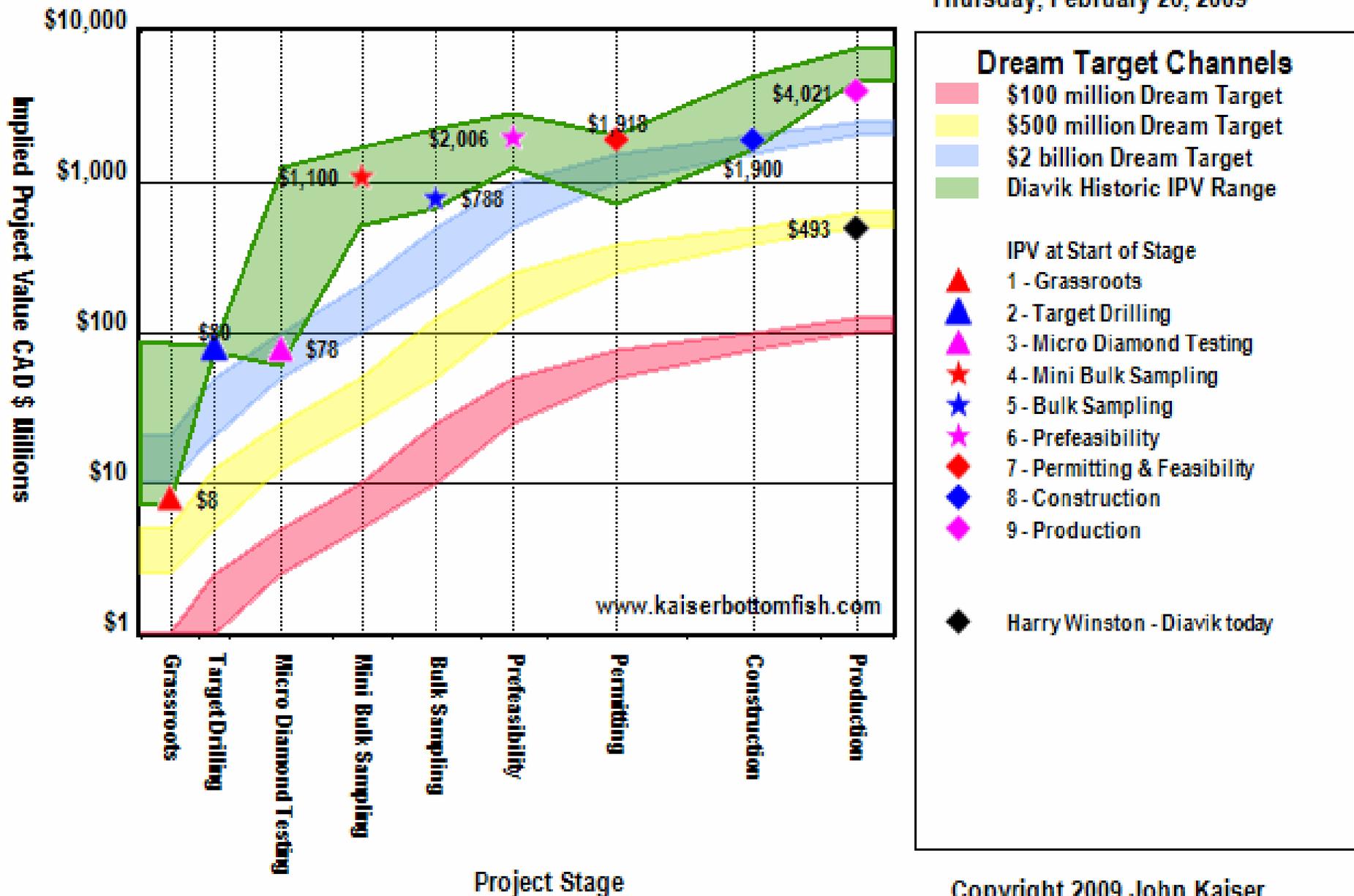
Thursday, February 26, 2009



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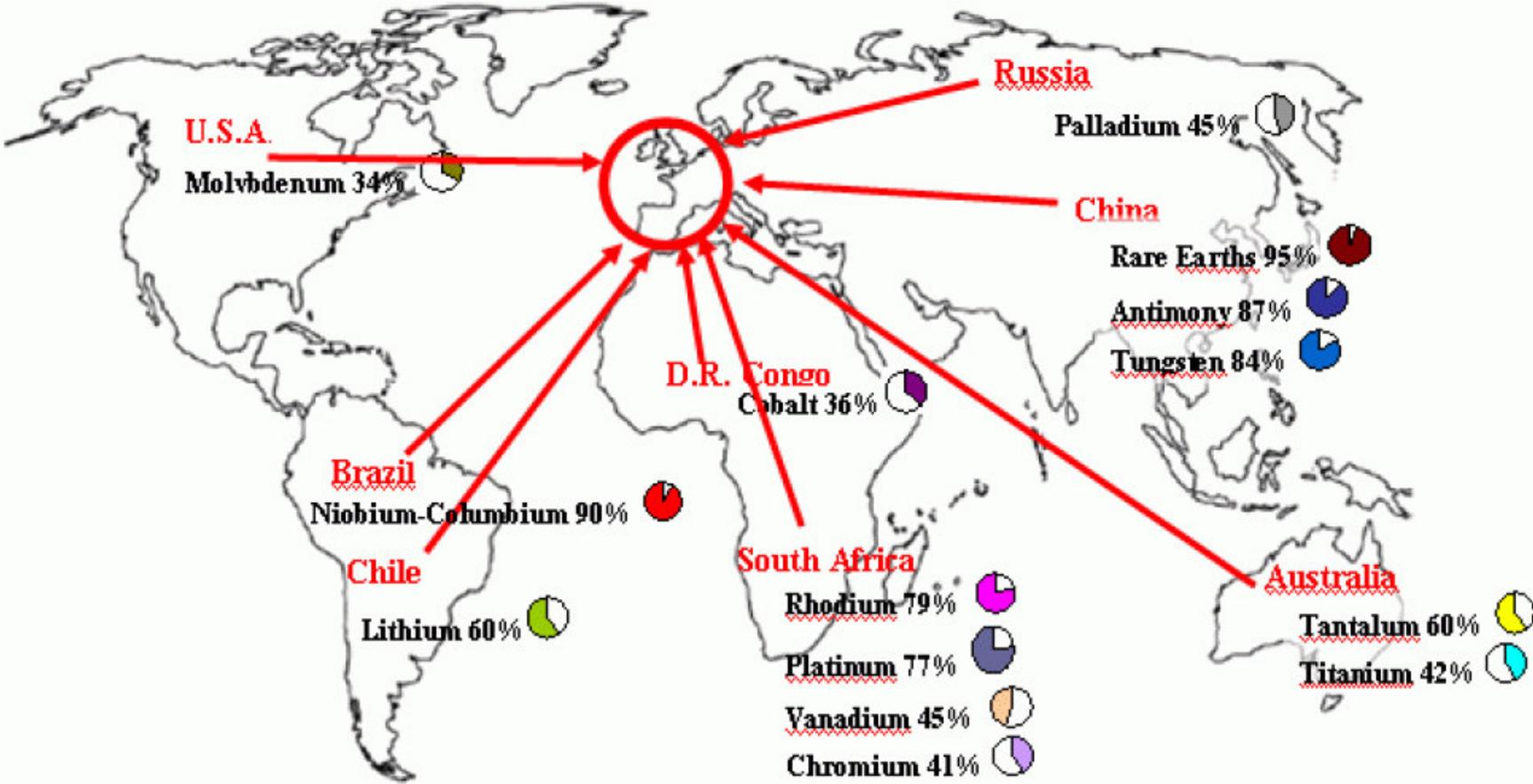
# Diavik Exploration Cycle (Time Bound)

Thursday, February 26, 2009



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# Security of Supply for Critical Materials is becoming an issue for Europe, Japan and the United States as China moves to secure its own needs.



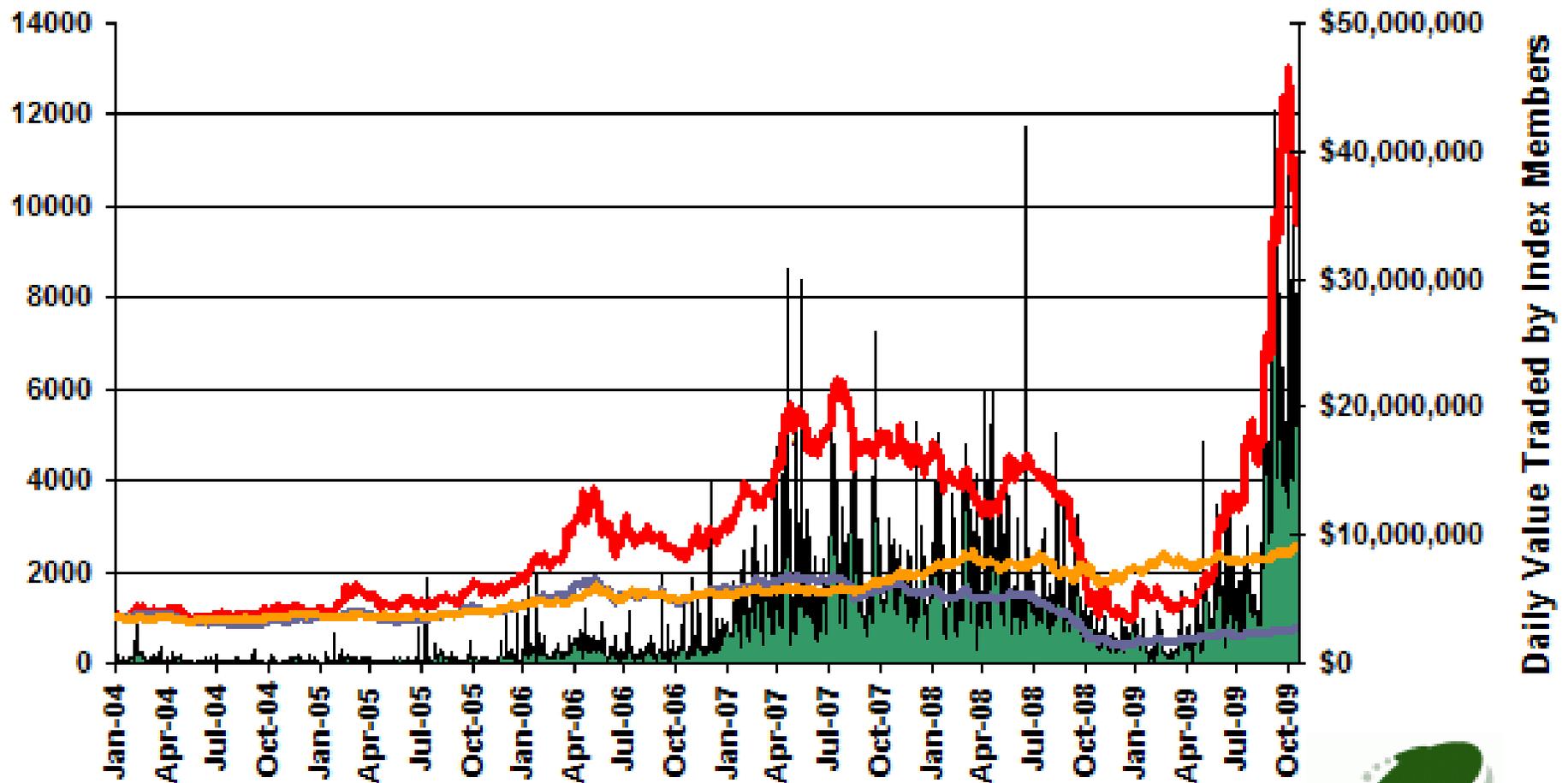
Source: EC Commission – The Raw Materials Initiative

# Critical & Strategic Metals

- Chinese trend is for state controlled entities to make investments in raw material supply around the world which often go hand in hand with parallel infrastructure investments and which are guided by long term security of supply rather than profit goals
- Free markets in which metals go to the highest bidder will become thinner and less reliable for just-in-time procurement strategies
- Mainstream mining companies are unlikely to invest in primary specialty metal mines such as rare earth deposits, and will at most add circuits to recover them as by-product metals from existing base metal mines
- Volatility in currency exchange rates and energy costs rule out long term price based contracts while lack of transparency and poor price discovery mechanisms make spot market pricing unreliable
- End users with large downstream markets at stake will need to make upstream equity and/or debt investments in resource juniors which raise risk capital to acquire and advance specialty metal deposits
- Rare earth producers will either need to be owned and operated by a consortium of downstream users, or the producers will need to own downstream operations which add value to the mined raw materials
- Profits will reside in the downstream products for which metals are a critical but incremental input, not in the margin between mining cost and market price

# KBFO Rare Earth Index

October 20, 2009



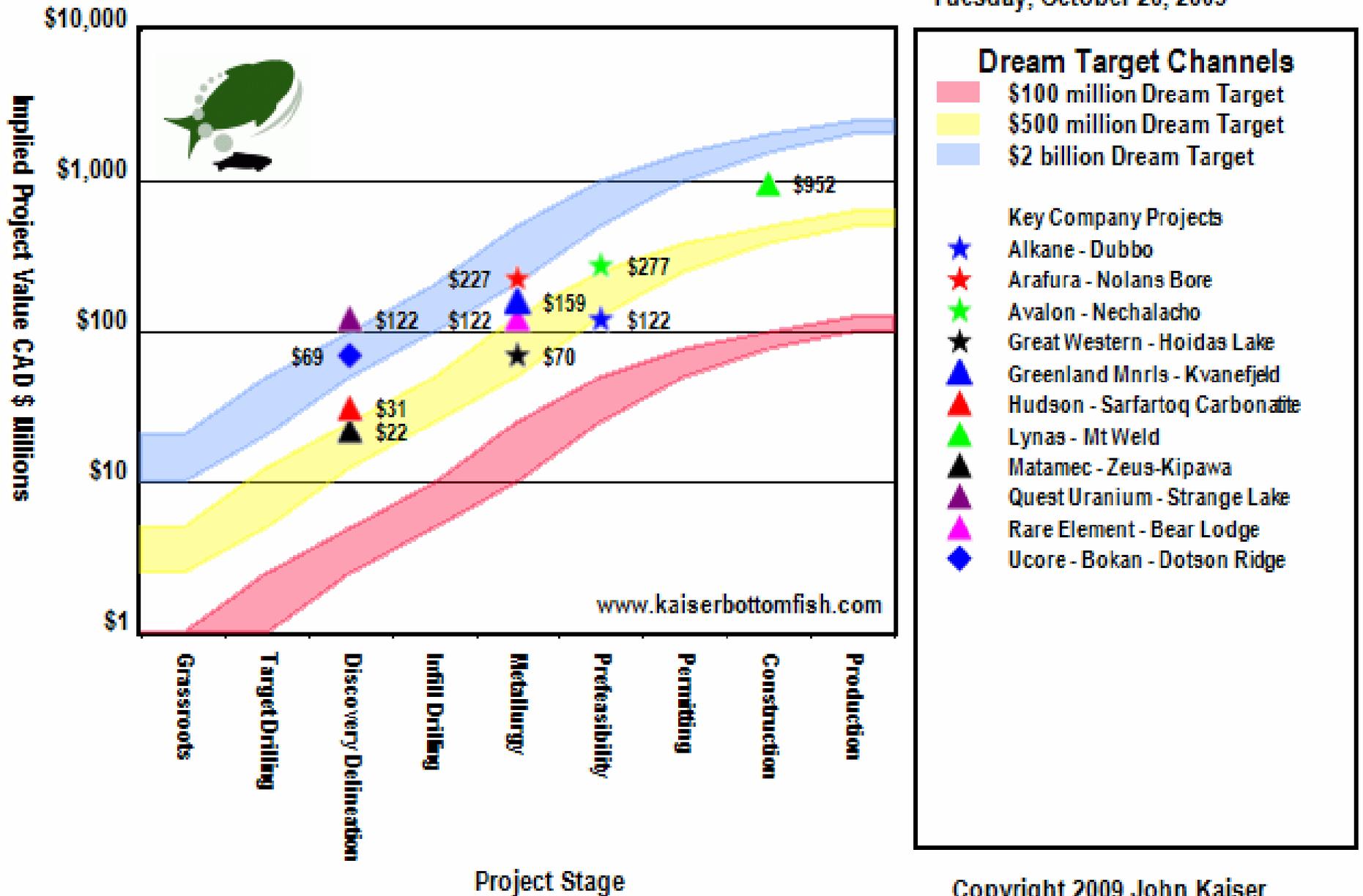
- Daily Value Traded by Index Members
- Gold \$415.20/oz normalized to 1000 on Jan 2, 2004
- TSXV Index Normalized to 1000 on Jan 2, 2004
- Rare Earth Index - 1000 on Jan 2, 2004



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Canspec Research LLC

# Rare Earth Index Project Valuations

Tuesday, October 20, 2009



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# **Rational Speculation Model**

**A formal system for valuing a spec stock**

## **Three Steps**

- Outcome Analysis – what is the dream target and the key assumptions behind it?
- Probability Analysis – where in the exploration cycle is the project and what is it “worth” now?
- Risk-Reward Analysis – is it a good, fair, or poor bet?

## Outcome Analysis – Step 1

# Outcome Analysis Questions

## Visualizing the Fundamentals

- What kind of deposit style is it?
- Can you name a deposit similar to your target?
- What is the analogue worth?
- What is the physical footprint of your target?
- How many tonnes does that represent?
- What grade are you looking for?
- Are there metallurgical issues that affect recoveries or costs?
- What are your long term metal price assumptions?
- What is the rock value at these grades and prices?
- What would the in situ value be?
- Where is the project located?
- Are there infrastructure issues such as transportation, water supply and power?
- What is such a deposit worth in DCF and comparable market valuation terms?

# More Outcome Analysis Questions

- Who operates the project, for how long, and what is their agenda if it is not you?
- When do you vest and what ownership related deadlines apply?
- How are you funding the exploration cycle?
- What is the timeline for your exploration cycle?
- What is the size of the market for your metals?
- Do your target metals require marketing or offtake arrangements?
- How far downstream will you process non-commodity metals?
- Are there any title issues?
- Are there any geopolitical risk issues?
- Are there any local or aboriginal issues?
- Are there environmental risk issues?
- Are there any specific permitting obstacles?
- What is being done about any of these obstacles?

**Increase the DCF discount rate to adjust the dream target value downwards for extra risks!**

# **The footprint: is there room for your dream target?**

- do you have targets or just the right geology?
- what all defines your target: surface geology, geochemical anomaly, geophysical anomaly, drill defined mineralized zones, or structural geology?
- what are the tonnage implications of your targets?
- what are the grade implications?

# What would the dream target look like?

## Orebody Arithmetic

- Figure out geometry of the target or zone – simplify into rectangular blocks
- Calculate rock volume for each “zone” (in metres): Volume of rock = length x width x thickness
- Calculate tonnage = volume x specific gravity (2.6 for ordinary rock, 4.5 for massive sulphides)
- Assign grade for recoverable metals (g/t or %)
- Calculate rock value = metal price x grade
- Deposit’s gross value = tonnage x rock value

**Tonnage Potential: Length x Width x Depth x Specific Gravity**



**Table 20.1 Lake Zone Mineral Resource Summary**

Zone	Resource Class	Cut-Off TREO (%)	Tonnes (x1000)	TREO (%)	HREO (%)	H/T (%)
Basal	Indicated	1.60	2,186	2.14	0.43	20.0
Upper	Indicated	1.60	1,873	1.96	0.19	9.7
<b>Total</b>	<b>Indicated</b>	<b>1.60</b>	<b>4,059</b>	<b>2.06</b>	<b>0.32</b>	<b>15.5</b>

Zone	Resource Class	Cut-Off TREO (%)	Tonnes (x1000)	TREO (%)	HREO (%)	H/T (%)
Basal	Inferred	1.60	28,447	1.99	0.44	22.1
Upper	Inferred	1.60	32,707	2.10	0.17	8.2
<b>Total</b>	<b>Inferred</b>	<b>1.60</b>	<b>61,154</b>	<b>2.05</b>	<b>0.30</b>	<b>14.5</b>

# Understanding an REO Resource Estimate

To convert a ppm number into decimal percentage form divide by 1,000,000

**Table 17.8 Summary of Lake Zone Indicated Mineral Resource**

Upper Zone – Indicated Mineral Resource																									
Cut-Off TREO (%)	Tonnes (x1000)	TREO (%)	HREO (%)	H/T (%)	Y <sub>2</sub> O <sub>3</sub> (ppm)	La <sub>2</sub> O <sub>3</sub> (ppm)	Ce <sub>2</sub> O <sub>3</sub> (ppm)	Pr <sub>2</sub> O <sub>3</sub> (ppm)	Nd <sub>2</sub> O <sub>3</sub> (ppm)	Sm <sub>2</sub> O <sub>3</sub> (ppm)	Eu <sub>2</sub> O <sub>3</sub> (ppm)	Gd <sub>2</sub> O <sub>3</sub> (ppm)	Tb <sub>2</sub> O <sub>3</sub> (ppm)	Dy <sub>2</sub> O <sub>3</sub> (ppm)	Ho <sub>2</sub> O <sub>3</sub> (ppm)	Er <sub>2</sub> O <sub>3</sub> (ppm)	Tm <sub>2</sub> O <sub>3</sub> (ppm)	Yb <sub>2</sub> O <sub>3</sub> (ppm)	Lu <sub>2</sub> O <sub>3</sub> (ppm)	Ta <sub>2</sub> O <sub>5</sub> (ppm)	Nb <sub>2</sub> O <sub>5</sub> (ppm)	ZrO <sub>2</sub> (ppm)	Ga <sub>2</sub> O <sub>3</sub> (ppm)	HfO <sub>2</sub> (ppm)	Th (ppm)
1.80	1,873	1.96	0.19	9.7%	843	3610	8552	986	3834	685	73	511	54	218	34	81	11	72	11	328	5114	33169	174	683	167
1.80	1,161	2.12	0.20	9.3%	865	3936	9368	1068	4136	738	78	542	55	222	33	81	11	76	11	357	5582	35411	174	749	176
2.00	723	2.26	0.20	9.1%	888	4191	10050	1134	4364	783	82	571	58	229	34	81	11	77	12	370	5858	37165	170	795	185
2.20	313	2.46	0.21	8.7%	908	4585	11156	1233	4685	849	90	612	62	243	35	84	12	80	12	405	6628	40623	161	884	196

Basal Zone – Indicated Mineral Resource																									
Cut-Off TREO (%)	Tonnes (x1000)	TREO (%)	HREO (%)	H/T (%)	Y <sub>2</sub> O <sub>3</sub> (ppm)	La <sub>2</sub> O <sub>3</sub> (ppm)	Ce <sub>2</sub> O <sub>3</sub> (ppm)	Pr <sub>2</sub> O <sub>3</sub> (ppm)	Nd <sub>2</sub> O <sub>3</sub> (ppm)	Sm <sub>2</sub> O <sub>3</sub> (ppm)	Eu <sub>2</sub> O <sub>3</sub> (ppm)	Gd <sub>2</sub> O <sub>3</sub> (ppm)	Tb <sub>2</sub> O <sub>3</sub> (ppm)	Dy <sub>2</sub> O <sub>3</sub> (ppm)	Ho <sub>2</sub> O <sub>3</sub> (ppm)	Er <sub>2</sub> O <sub>3</sub> (ppm)	Tm <sub>2</sub> O <sub>3</sub> (ppm)	Yb <sub>2</sub> O <sub>3</sub> (ppm)	Lu <sub>2</sub> O <sub>3</sub> (ppm)	Ta <sub>2</sub> O <sub>5</sub> (ppm)	Nb <sub>2</sub> O <sub>5</sub> (ppm)	ZrO <sub>2</sub> (ppm)	Ga <sub>2</sub> O <sub>3</sub> (ppm)	HfO <sub>2</sub> (ppm)	Th (ppm)
1.80	2,186	2.14	0.43	20.0%	2274	3374	8073	970	3937	780	95	717	104	533	93	220	31	182	25	520	5892	39610	134	829	198
1.80	1,573	2.31	0.47	20.4%	2508	3599	8696	1042	4248	849	104	783	114	587	102	244	35	203	28	563	6257	41743	128	888	202
2.00	1,054	2.52	0.53	20.9%	2825	3875	9436	1125	4587	922	113	852	128	662	116	277	40	231	32	626	6816	44644	123	972	219
2.20	731	2.71	0.57	21.1%	3068	4135	10156	1205	4917	987	121	910	139	723	127	305	44	253	35	676	7287	46710	119	1041	239

Total Lake Zone – Indicated Mineral Resource																									
Cut-Off TREO (%)	Tonnes (x1000)	TREO (%)	HREO (%)	H/T (%)	Y <sub>2</sub> O <sub>3</sub> (ppm)	La <sub>2</sub> O <sub>3</sub> (ppm)	Ce <sub>2</sub> O <sub>3</sub> (ppm)	Pr <sub>2</sub> O <sub>3</sub> (ppm)	Nd <sub>2</sub> O <sub>3</sub> (ppm)	Sm <sub>2</sub> O <sub>3</sub> (ppm)	Eu <sub>2</sub> O <sub>3</sub> (ppm)	Gd <sub>2</sub> O <sub>3</sub> (ppm)	Tb <sub>2</sub> O <sub>3</sub> (ppm)	Dy <sub>2</sub> O <sub>3</sub> (ppm)	Ho <sub>2</sub> O <sub>3</sub> (ppm)	Er <sub>2</sub> O <sub>3</sub> (ppm)	Tm <sub>2</sub> O <sub>3</sub> (ppm)	Yb <sub>2</sub> O <sub>3</sub> (ppm)	Lu <sub>2</sub> O <sub>3</sub> (ppm)	Ta <sub>2</sub> O <sub>5</sub> (ppm)	Nb <sub>2</sub> O <sub>5</sub> (ppm)	ZrO <sub>2</sub> (ppm)	Ga <sub>2</sub> O <sub>3</sub> (ppm)	HfO <sub>2</sub> (ppm)	Th (ppm)
1.80	4,059	2.06	0.32	15.5%	1614	3483	8294	977	3890	736	85	622	81	388	65	156	22	131	19	431	5533	36638	153	762	184
1.80	2,734	2.23	0.35	15.9%	1810	3742	8981	1053	4201	802	93	681	89	432	73	175	25	149	21	475	5970	39053	148	829	191
2.00	1,778	2.41	0.40	16.4%	2037	4003	9686	1128	4496	865	101	737	99	486	83	198	28	168	24	522	6426	41601	142	900	205
2.20	1,045	2.64	0.46	17.6%	2420	4270	10456	1213	4847	946	112	820	116	579	99	239	34	201	28	595	7089	44884	132	994	226

# Recent Rare Earth Prices - \$/kg oxide

Source: Metal-Pages.com, September 10, 2009

Prices are indicative and basis FOB China

Metal Oxide	Principal Uses	Price US\$/kg
Lanthanum Oxide 99% min	Re-chargeable Batteries	5.40 - 5.90
Cerium Oxide 99% min	Catalyst, glass, polishing	3.50 - 4.00
Praseodymium Oxide 99% min	Magnets, glass colourant	13.50 - 14.50
Neodymium Oxide 99% min	Magnets, lasers, glass	14.00 - 14.50
Samarium Oxide 99% min	Magnets, lighting, lasers	4.25 - 4.75
<b>Heavy Rare Earths</b>		
Europium Oxide 99% min	TV colour phosphors: red	475.00 - 495.00
Terbium Oxide 99% min	Phosphors: green, magnets	340.00 - 360.00
Dysprosium Oxide 99% min	Magnets, lasers	107.00 - 112.00
Gadolinium Oxide 99%min	Magnets, superconductors	6.00 - 6.50
Yttrium Oxide 99.999% min	Phosphors, ceramics, lasers	10.00 - 10.50

# Outcome Analysis – Step 1

## Project Resource Estimate - Thor Lake - Upper Zone

Aug 17, 2009

NI 43-101

Bruce Hudgins, PGeo, Hudgtec Consulting Ltd, Dartmouth, NS

Cutoff: 1.6% TREO

Resource Category	Tonnage	Total Rock Value	Metal	Grade	Recovery	Contained Metal	% of GMV
Inferred Mineral Resources	19,896,817	\$213/t	Rare Earth Metals	2.01%	100.0%	881,671,124 lb	100%
<b>All Categories Spot</b>	<b>19,896,817</b>	<b>\$213/t</b>	<b>Rare Earth Metals</b>	<b>2.01%</b>		<b>881,671,124 lb</b>	<b>100%</b>
<b>All Categories LTA</b>	<b>19,896,817</b>	<b>\$213/t</b>	<b>Rare Earth Metals</b>	<b>2.01%</b>		<b>881,671,124 lb</b>	<b>100%</b>
<b>Spot Gross Metal Value</b>		<b>Market Cap as % of Net GMV</b>	<b>Spot Prices Used</b>				
\$4,240,838,105		7.5%	Rare Earth Metals \$4.81/lb				
<b>LTA Gross Metal Value</b>		<b>Market Cap as % of Net GMV</b>	<b>LTA Prices Used</b>				
\$4,240,838,105		7.5%	3 Year Average: Rare Earth Metals \$0.00/lb				

## Outcome Analysis – Step 1

### Project Resource Estimate - Thor Lake - Basal Zone

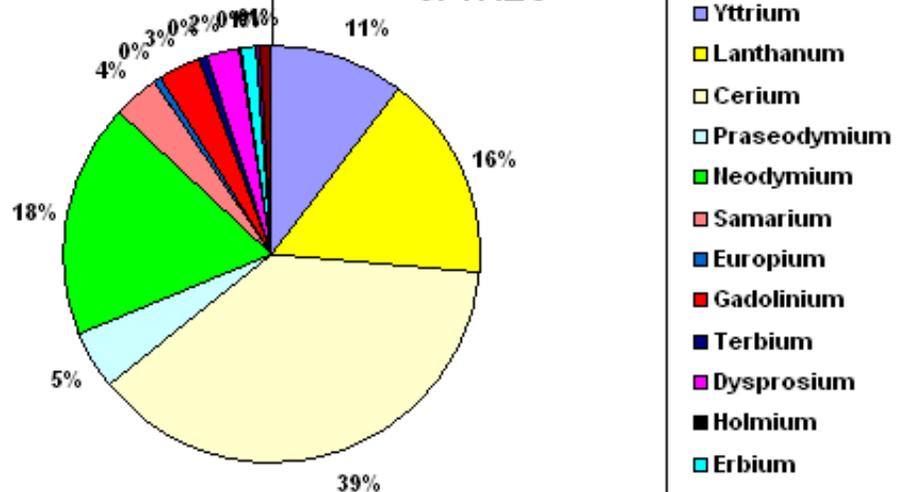
Aug 17, 2009	NI 43-101	Bruce Hudgins, PGeo, Hudgtec Consulting Ltd, Dartmouth, NS				Cutoff: 1.6% TREO	
Resource Category	Tonnage	Total Rock Value	Metal	Grade	Recovery	Contained Metal	% of GMV
Indicated Resources	4,400,189	\$331/t	Rare Earth Metals	1.97%	100.0%	191,101,683 lb	100%
Inferred Mineral Resources	44,257,886	\$295/t	Rare Earth Metals	1.94%	100.0%	1,892,863,731 lb	100%
<b>All Categories Spot</b>	<b>48,658,075</b>	<b>\$298/t</b>	<b>Rare Earth Metals</b>	<b>1.94%</b>		<b>2,083,965,414 lb</b>	<b>100%</b>
<b>All Categories LTA</b>	<b>48,658,075</b>	<b>\$298/t</b>	<b>Rare Earth Metals</b>	<b>1.94%</b>		<b>2,083,965,414 lb</b>	<b>100%</b>
<b>Spot Gross Metal Value</b>		<b>Market Cap as % of Net GMV</b>		<b>Spot Prices Used</b>			
\$14,516,954,567		2.2%		Rare Earth Metals \$6.90/lb			
<b>LTA Gross Metal Value</b>		<b>Market Cap as % of Net GMV</b>		<b>LTA Prices Used</b>			
\$14,516,954,567		2.2%		3 Year Average: Rare Earth Metals \$0.00/lb			

# KBFO Spreadsheet Used to Generate REO Content & Value Distribution Pie Charts

Rare Earth Analysis			4 year average		Avalon - Thor Lake Basal Zone Ind 1.6% cutoff			
Element	Oxide	Converter	Price \$/kg	Name	Grade	REO Breakdown	Contained kg	Rock Value
Y	Y2O3	1.27	\$8.74	Yttrium	0.2274%	10.6%	2.274	\$19.87
La	La2O3	1.173	\$3.57	Lanthanum	0.3374%	15.8%	3.374	\$12.05
Ce	Ce2O3	1.171	\$2.43	Cerium	0.8083%	37.7%	8.083	\$19.64
Pr	Pr2O3	1.17	\$19.45	Praseodymium	0.0970%	4.5%	0.97	\$18.87
Nd	Nd2O3	1.166	\$20.19	Neodymium	0.3937%	18.4%	3.937	\$79.49
Sm	Sm2O3	1.16	\$3.33	Samarium	0.0780%	3.6%	0.78	\$2.60
Eu	Eu2O3	1.158	\$321.52	Europium	0.0095%	0.4%	0.095	\$30.54
Gd	Gd2O3	1.153	\$10.20	Gadolinium	0.0717%	3.3%	0.717	\$7.31
Tb	Tb2O3	1.151	\$507.42	Terbium	0.0104%	0.5%	0.104	\$52.77
Dy	Dy2O3	1.148	\$76.33	Dysprosium	0.0533%	2.5%	0.533	\$40.68
Ho	Ho2O3	1.146	\$25.50	Holmium	0.0093%	0.4%	0.093	\$2.37
Er	Er2O3	1.143	\$55.00	Erbium	0.0220%	1.0%	0.22	\$12.10
Tm	Tm2O3	1.142	\$90.00	Thulium	0.0031%	0.1%	0.031	\$2.79
Yb	Yb2O3	1.139	\$25.00	Ytterbium	0.0182%	0.8%	0.182	\$4.55
Lu	Lu2O3	1.137	\$500.00	Lutetium	0.0025%	0.1%	0.025	\$12.50
						<b>100.0%</b>	<b>21.418</b>	
	<b>LREE</b>							
	<b>HREE</b>				<b>TREO</b>		<b>HREE/TREO</b>	<b>Total \$/t</b>
					<b>2.14%</b>		<b>19.96%</b>	<b>\$318.14</b>
							<b>Tot \$/lb:</b>	<b>\$6.74</b>



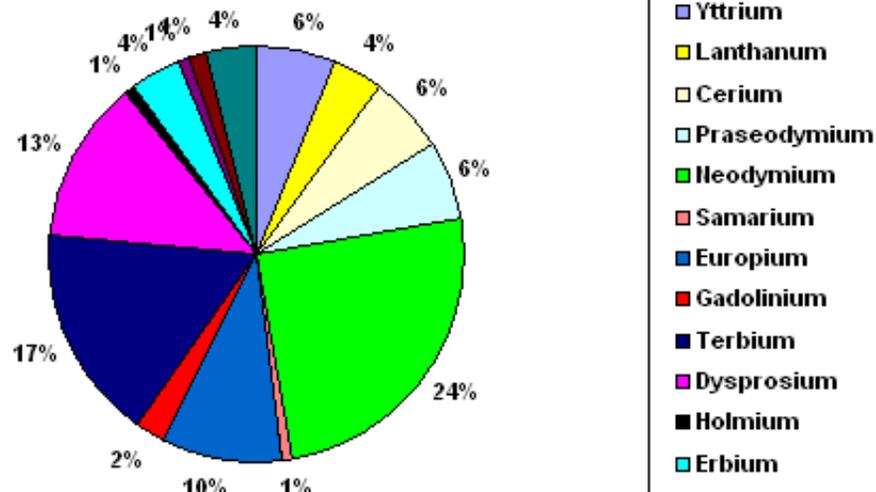
### Avalon Thor Lake - Basal Zone Distribution % of TREO



US \$318/t rock value at 100% recovery, 4 year average metal price as of Feb/09, 2.14% TREO, 20% H/T, 1.6% cut-off, 43-101 ind Sept/09



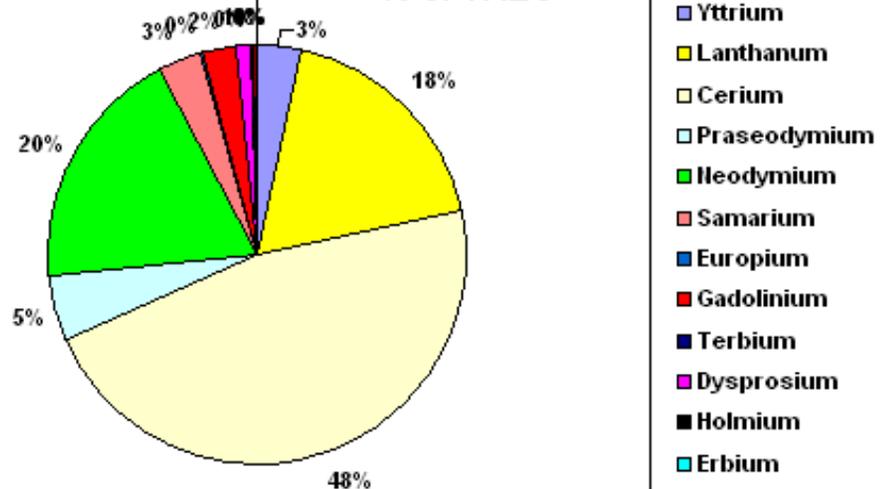
### Avalon Thor Lake - Basal Zone REE \$/t



US \$318/t rock value at 100% recovery, 4 year average metal price as of Feb/09, 2.14% TREO, 20% H/T, 1.6% cut-off, 43-101 ind Sept/09



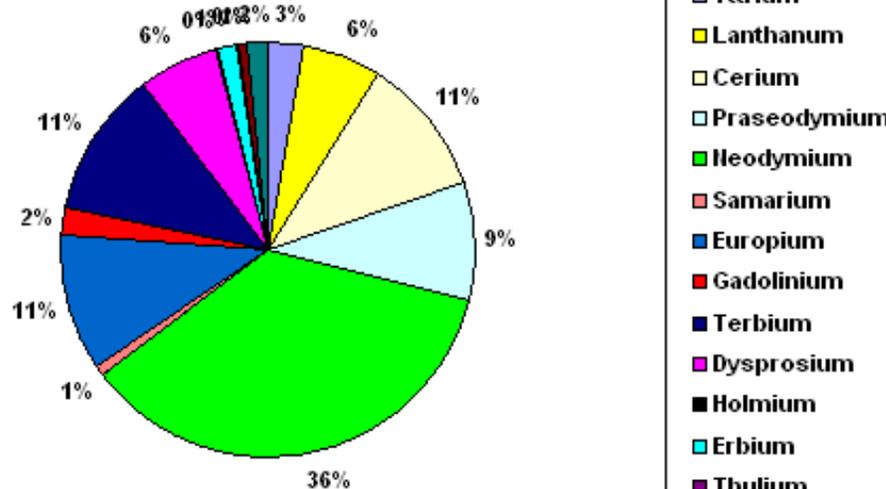
### Avalon Thor Lake - Upper Zone Distribution % of TREO



US \$226/t rock value at 100% recovery, 4 year average metal price as of Feb/09, 1.96% TREO, 9.7% H/T, 1.6% cut-off, ind 43-101 resource Sept/09



### Avalon Thor Lake - Upper Zone REE \$/t



US \$226/t rock value at 100% recovery, 4 year average metal price as of Feb/09, 1.96% TREO, 9.7% H/T, 1.6% cut-off, ind 43-101 resource Sept/09

# What is a deposit worth?

- In situ gross metal value (GMV) – the rock value of all recoverable metals x tonnage
- Recoverable gross metal value – the rock value adjusted for recoveries using conventional metallurgical processes
- Total Cash Flow Value - usually a lot less than the gross value after deducting operating costs
- Real Value - the net present value using the discounted cash flow model

**Thor Lake: 48,658,075 tonnes @ 1.94% TREO**

**Rock Value at \$6.90/lb: \$298/t**

**In situ GMV: 48,658,075 x \$298 = \$14.5 billion**

# What is an orebody worth?

## Discounted Cash Flow Model

$$\sum_{n=1}^m \frac{\text{Annual Cash Flow}}{(1 + \text{Discount Rate})^n}$$

Less Capital Cost

n = year of cash

m = mine life (years of mining)

NPV

**NPV(rate,value1,value2,...)**

Returns the net present value of an investment based on a discount rate and a series of future payments (negative values) and income (positive values).

## What are the key inputs for mining cash flow?

### *Revenue Inputs*

Tonnage

Grade

Recovery

Commodity Price

Production Rate

### *Cost Inputs*

Operating Cost

Taxes

Capital Cost

Annual Gross Revenue

less Operating Costs

= Operating Profit

less Taxes

= After Tax Cash Flow

## Outcome Analysis – Step 1

# Quickie Net Present Value Calculation

*Simplified discounted cash flow model*

Gross Revenue (Annual for 10 yr Mine)

less Operating Costs

Operating Profit

less Taxes

= After Tax Cash Flow (ATCF)

Present Value = ATCF times Discount Rate Multiplier

**(Multiplier: 4 for 20%, 6 for 10%, or 8 for 5% discount rate)**

Net Present Value = Present Value less Capital Cost

## **Economic vs Strategic Logic**

- **Is it a pure commodity play?**
- **Is there a security of supply problem in terms of limited geographical sources?**
- **Is the metal a critical but incremental input to downstream products with a substantially larger value?**
- **Could an unexpected supply glut expand market demand by encouraging aggressive product innovation and marketing with minimal negative impact on metal price?**
- **Would control of secure supply with surplus potential give a fabricator a competitive advantage in downstream products?**
- **If so, what strategic premium might such a project command?**

**If strategic logic can come into play, add a strategic premium to the net present value of the project.**

## Outcome Analysis – Step 1

**Use reasonable input guesses to narrow the dream target to one of the following:**

**aka Ultimate Project Value (UPV)**

- **\$100 million**
- **\$500 million**
- **\$2 billion**

**Bottom-line Question: what “game” applies to your play?**

## **Probability Analysis Questions**

- **What exploration stage is the project at?**
- **What are the intrinsic odds of delivering the dream target as a mine?**

## Probability Analysis – Step 2

# How do we get to a mine?

Stage	Exploration Cycle Stage	Objective	Time Required
1	Grassroots	Conceptual, land acquisition	1 year
2	Target Generation & Drilling	Filtering for drill targets	1-2 years
3	Discovery Delineation	Defining the limits of a discovery - tonnage & grade	1-2 years
4	Infill Drilling	Producing a mineral resource estimate & scoping study	1-2 years
5	Bulk Sample & Metallurgy	Evaluating recoveries and optimal processing method	1 year
6	Prefeasibility	Produce a mineable reserve, establish a mining plan and associated costs	1-2 years
7	Permitting, Marketing & Feasibility	Securing approval, negotiating offtake, making a production decision	1-3 years
8	Construction	Building the mine	1-3 years
9	Production	Mining cash flow	10-20 years

## Probability Analysis – Step 2

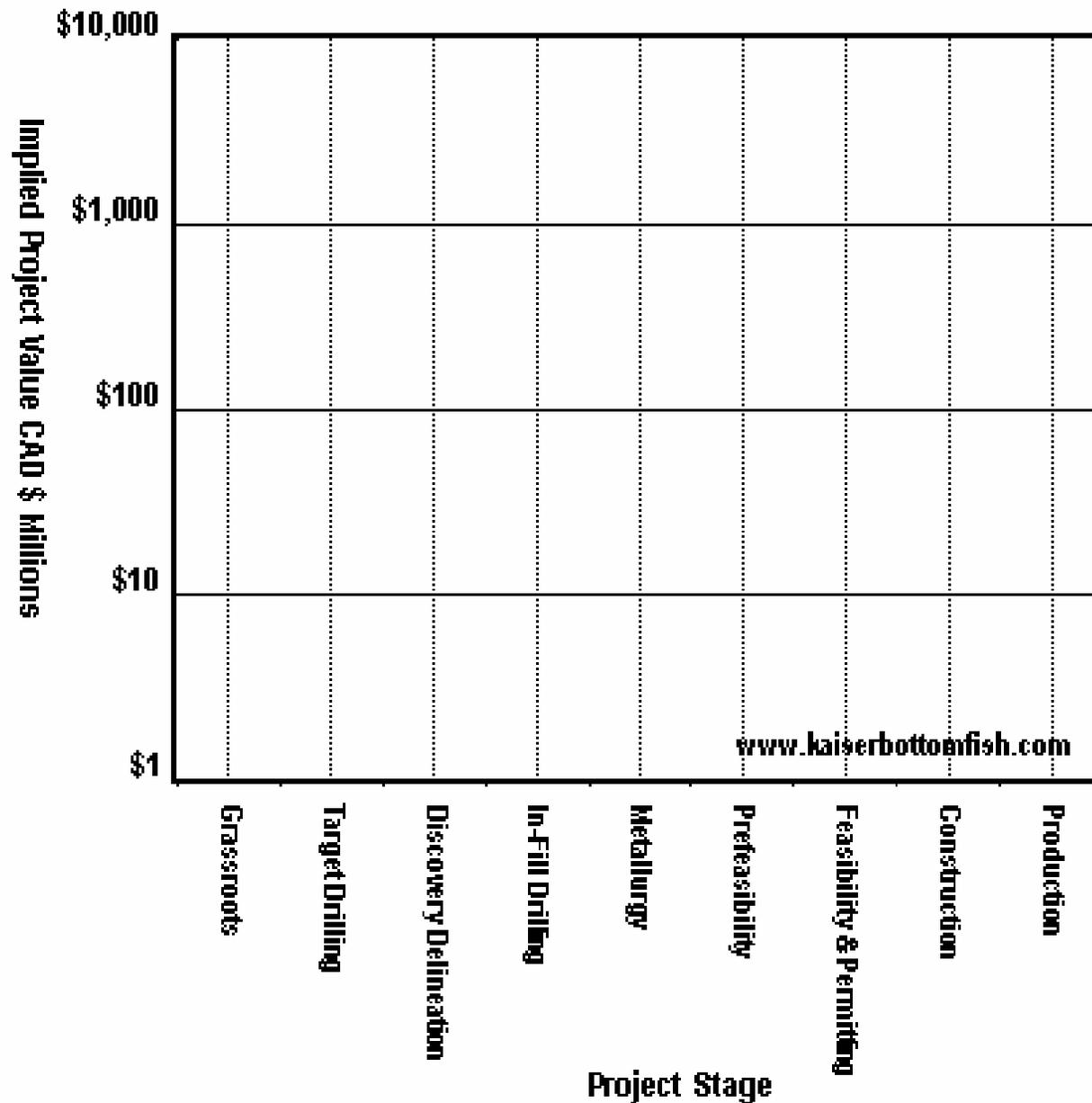
### The Exploration Cycle as a Risk Reduction and Outcome Visualization Process

	Exploration Cycle Stages	Probability Ladder		
		Chance	Leverage	Odds
1	Grassroots	0.5-1%	100-200	99-199:1
2	Target Drilling	1-2.5%	40-100	39-99:1
3	Delineation Drilling	2.5-5%	20-40	19-39:1
4	In-fill Drilling	5-10%	10-20	9-19:1
5	Bulk Sample & Metallurgy	10-25%	4-10	3-9:1
6	Prefeasibility	25-50%	2-4	1-3:1
7	Permitting-Feasibility	50-75%	1.3-3	0.3-1:1
8	Construction	75-100%	1	0-0.3:1
9	Production	100%		

**What is the probability of making it from the current stage to a mine?**

# Resource Exploration Cycle

Friday, October 16, 2009



**Dream Target Channels**

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## **Step 3 – Risk-Reward Analysis**

- **Determine appropriate dream target**
- **Calculate Implied Project Value**
- **Assign exploration stage**
- **Plot onto IPV Chart**
- **See which probability ladder applies**
- **Review the target outcome from step 1**
- **Assess speculative value**
- **Note information flow timeline**

# Risk-Reward Analysis Questions

- What is your fully diluted?
- What is your stock price?
- What is your net project interest?
- What does the market say the project is worth right now (the “Implied Project Value”)?
- How does the implied project value compare to the ultimate project value estimated in step one?
- Does the current pricing offer good, fair or poor speculative value?

## Reviewing a Basic Gambling Concept

The probability of an anticipated outcome should match the payout delivered when the outcome is achieved.

- Fair Bet – 10:1 odds, pays 10:1
- Poor Bet – 10:1 odds, pays 5:1
- Good Bet – 5:1 odds, pays 10:1

### **Definition of Speculative Value** **(borrowed from gambling logic)**

The degree that the return achieved through actualization of an anticipated but uncertain outcome matches or deviates from the intrinsic odds of achieving that outcome.

- Fair Bet – 10:1 odds, pays 10:1
- Poor Bet – 10:1 odds, pays 5:1
- Good Bet – 5:1 odds, pays 10:1

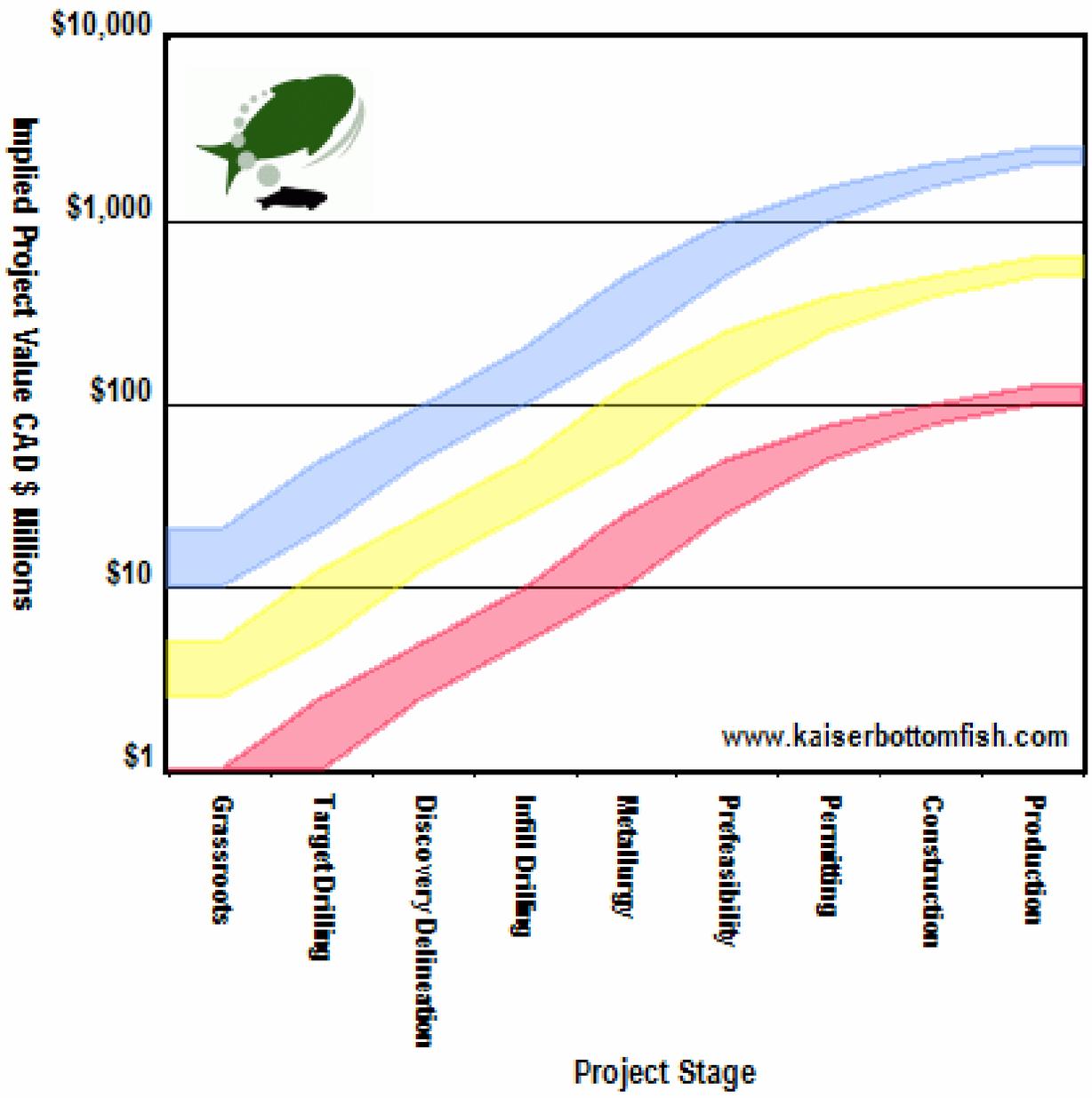
## Risk-Reward Analysis – Step 3

<b>Rational Speculation Model - Probability Ladder for Metal Projects</b>						
<b>Exploration Cycle Stages</b>		<b>Success Probability</b>		<b>Dream Target Fair Value Channels (\$ Millions)</b>		
		<b>Chance</b>	<b>Leverage</b>	<b>\$100</b>	<b>\$500</b>	<b>\$2,000</b>
<b>1</b>	<b>Grassroots</b>	<b>0.5-1%</b>	<b>100-200</b>	<b>&lt;\$1</b>	<b>\$2.5-5</b>	<b>\$10-20</b>
<b>2</b>	<b>Target Drilling</b>	<b>1-2.5%</b>	<b>40-100</b>	<b>\$1-2.5</b>	<b>\$5-12.5</b>	<b>\$20-50</b>
<b>3</b>	<b>Discovery Delineation</b>	<b>2.5-5%</b>	<b>20-40</b>	<b>\$2.5-5</b>	<b>\$12.5-25</b>	<b>\$50-100</b>
<b>4</b>	<b>Infill Drilling</b>	<b>5-10%</b>	<b>10-20</b>	<b>\$5-10</b>	<b>\$25-50</b>	<b>\$100-200</b>
<b>5</b>	<b>Metallurgy</b>	<b>10-25%</b>	<b>4-10</b>	<b>\$10-25</b>	<b>\$50-125</b>	<b>\$200-500</b>
<b>6</b>	<b>Prefeasibility</b>	<b>25-50%</b>	<b>2-4</b>	<b>\$25-50</b>	<b>\$125-250</b>	<b>\$500-1,000</b>
<b>7</b>	<b>Permitting, Marketing &amp; Feasibility</b>	<b>50-75%</b>	<b>1.3-2</b>	<b>\$50-75</b>	<b>\$250-375</b>	<b>\$1,000-1,500</b>
<b>8</b>	<b>Construction</b>	<b>75-100%</b>	<b>1</b>	<b>\$75-100</b>	<b>\$375-500</b>	<b>\$1,500-2,000</b>
<b>9</b>	<b>Production</b>	<b>100%</b>		<b>\$100</b>	<b>\$500</b>	<b>\$2,000</b>

**Note:** the fair value range in each exploration stage row for each dream target column is calculated by multiplying the dream target value by the success chance. ie stage 4 dream target \$500: 0.05 x \$500 = \$25, 0.1 x \$500 = \$50

# Mineral Exploration Cycle

Wednesday, June 17, 2009



**Dream Target Channels**

- \$100 million Dream Target
- \$500 million Dream Target
- \$2 billion Dream Target

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**How is the market pricing a project?**

**Avalon's Nechalacho (Thor Lake)  
Rare Earth Project**

**Calculating Implied Project Value**

**= Fully Diluted Shares X Market Price**

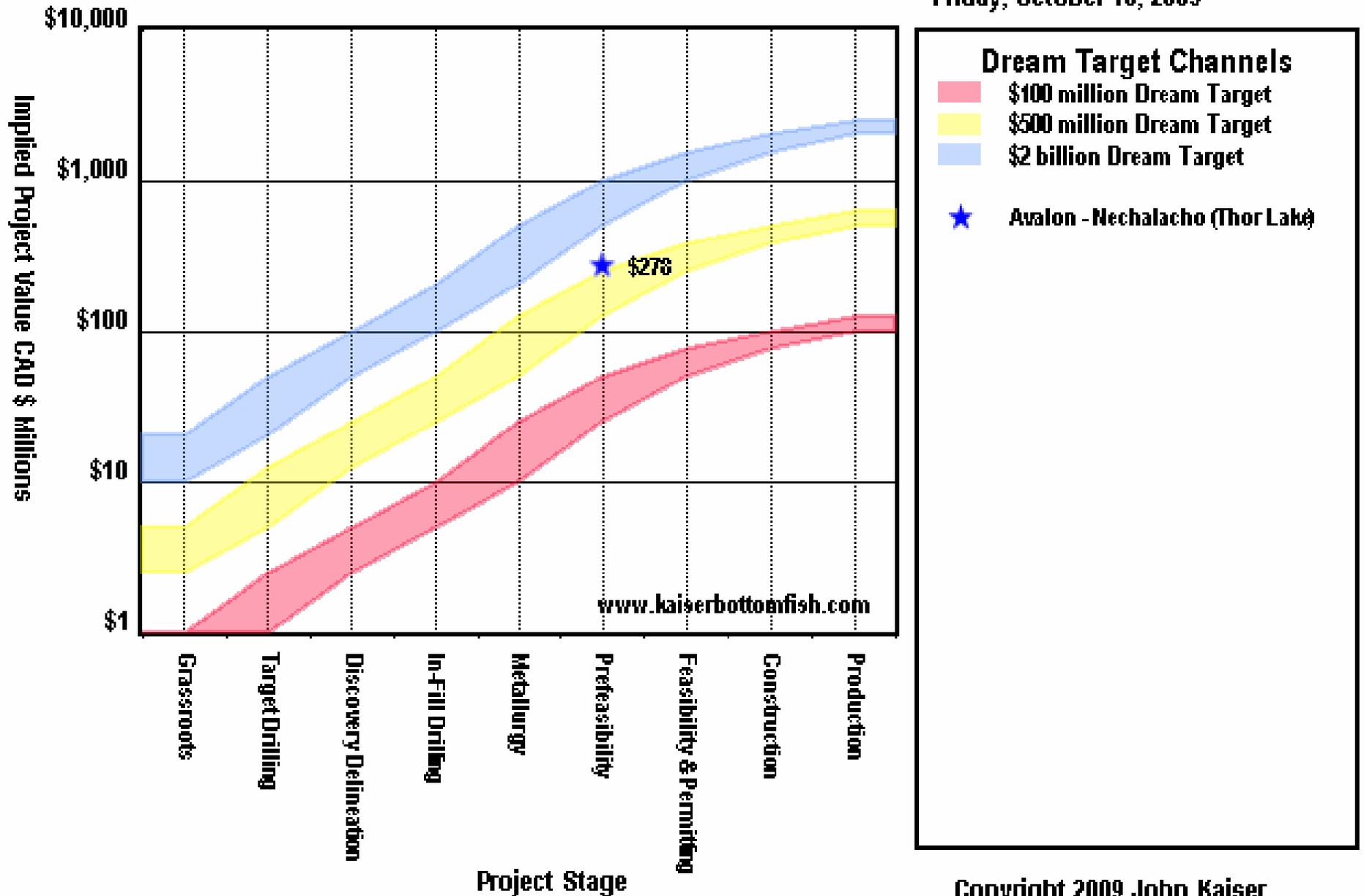
**Net Project Interest**

**= (86,973,198 x \$3.11) / 1.0**

**= \$270,486,649**

# Avalon Project Valuation

Friday, October 16, 2009



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## Risk-Reward Analysis – Step 3

**What would Avalon's stock price be if it achieved the various dream targets without suffering significant additional stock dilution?**

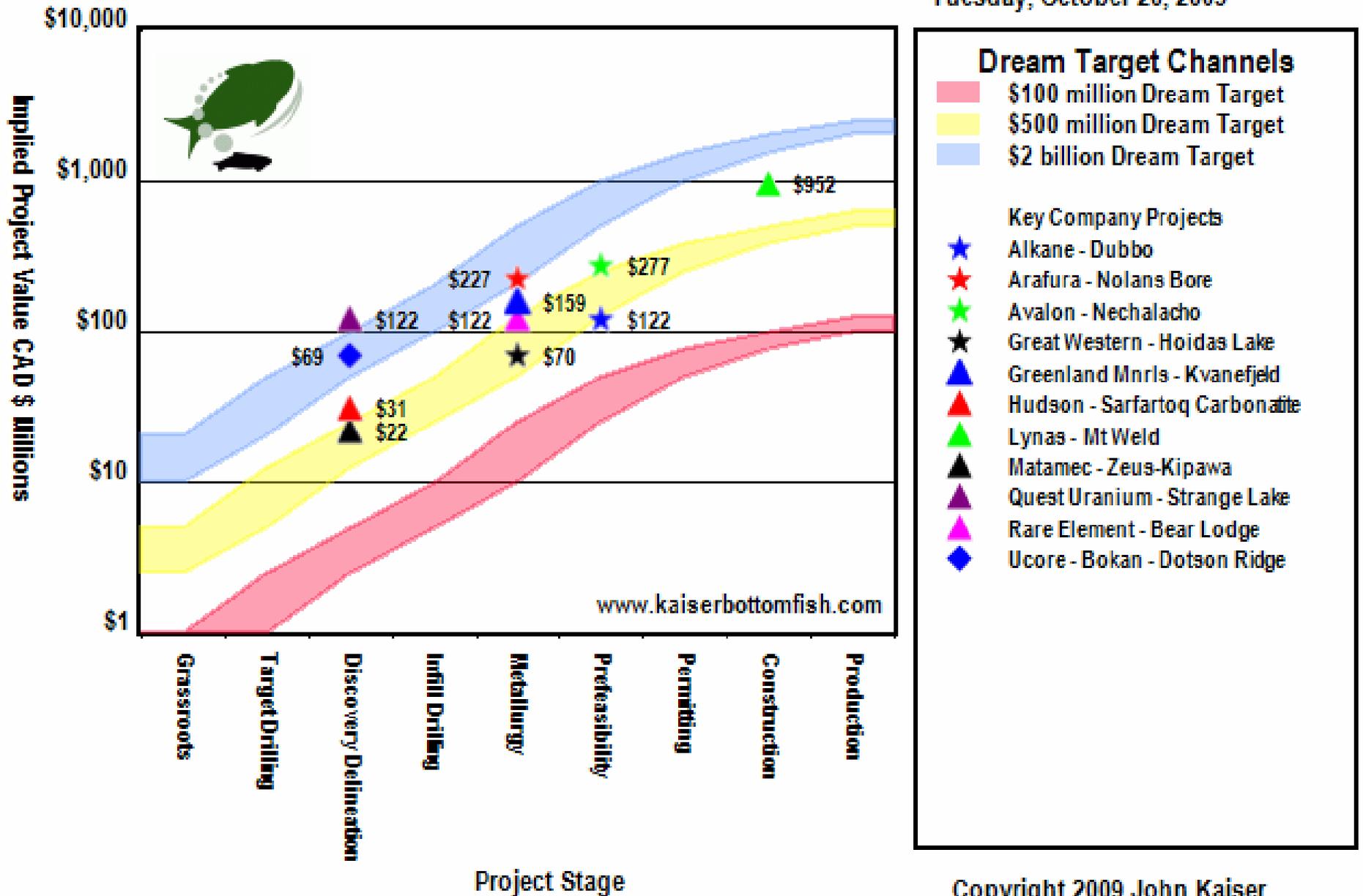
**\$100 million = \$1.15**

**\$500 million = \$5.75**

**\$2 billion = \$22.99**

# Rare Earth Index Project Valuations

Tuesday, October 20, 2009



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## **When key exploration results are released the market asks 3 questions:**

- **What do the results do to the scale and value of the dream target?**
- **Is the play ready to move to the next exploration cycle stage and its lower failure odds?**
- **What is the new fair speculative value of the project?**

# **Profit Making Exit Strategies**

- **Cash Takeover by Major – Absolute Liquidity**
- **Paper Takeover by Intermediate – Absolute Liquidity**
- **Merger among Equals – Partial Liquidity**
- **Equity Stake Purchase by Major – Partial Liquidity**
- **Repricing through graduation to next exploration stage – Minor Liquidity**
- **Repricing through exploration driven expansion of dream target value – Minor Liquidity**
- **Repricing through upwards adjustment of consensus outlook for long term metal prices – Minor Liquidity**
- **Repricing through bigger market profile – Minor Liquidity**
- **Repricing through adjustment to comparables – Minor Liquidity**

## Limitations & Issues with the Rational Speculation Model

- Assumes that only one project in a junior's exploration portfolio will become a mine
- Does not work when a junior has multiple advanced projects (infill drilling and beyond)
- Does not distinguish between working, partly carried and fully carried interests (ie IPV grows through equity or project dilution)
- It is not a decision-making blackbox – it is a decision making framework that relies heavily on fundamental analysis of the geological and economic nature of a project
- When a sector attains bubble characteristics, the model may signal poor speculative value for all plays; however, it is then useful for identifying relative speculative value for comparables

**Thank You**

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